

# City Of Greenfield Parks and Recreation Department MASTER PLAN



January 2014



**Greenfield Parks and Recreation  
Board of Directors  
Master Plan Acceptance Resolution**

WHEREAS, the Greenfield Park and Recreation Board is aware of the parks and recreation needs of the residents of Greenfield, Indiana, and

WHEREAS, the Board realizes the importance of sound planning in order to meet the needs of its citizens,

NOW, THEREFORE, BE IT RESOLVED THAT THE GREENFIELD PARKS AND RECREATION BOARD, by unanimous declaration, does adopt the Park and Recreation Master Plan as its official plan for the next five years, for the growth and development of parks and recreational opportunities in Greenfield, Indiana.

Passed and signed this \_\_\_\_\_ of \_\_\_\_\_, 2014.  
*Day* *Month*

**ATTEST:**

Park Board President: \_\_\_\_\_  
*Richard Roberts*

Park Board Vice President: \_\_\_\_\_  
*Jill Carr*

\_\_\_\_\_  
*Ronald Pritzke* *Katherine Dowling*

\_\_\_\_\_  
*Andrea Mallory*

City Attorney: \_\_\_\_\_  
*Tom Billings*

**City of Greenfield, Indiana  
Parks and Recreation Master Plan  
2014 – 2018**

**Prepared for Greenfield Parks and Recreation**

**Mayor**

Richard Pasco, deceased  
Chuck Fewell, Mayor

**City Council**

Greg Carwein  
Kerry Grass  
Jason Horning  
Gary A. McDaniel  
John Patton, President Pro Tem  
Mitch Pendlum  
Judy Swift

**Park Board**

Rick Roberts, President  
Jill Carr, Vice President  
Kathy Dowling  
Andrea Mallory  
Ron Pritzke

Prepared By  
Clark L. Ketchum, MA-Parks and Recreation, CPRP  
With assistance from  
Ellen Kuker, Superintendent  
Jeremiah Schroeder, Recreation Coordinator  
Jim McWhinney, Park Foreman

## **PARK BOARD/DEPARTMENT INFORMATION**

### **Parks and Recreation Board**

Rick Roberts, President  
Jill Carr, Vice President  
Kathy Dowling, School Board Member  
Andrea Mallory  
Ron Pritzke

Park Board meetings are held the third Wednesday of each month at 5:30 p.m. at City Hall.

### **Staff**

Ellen Kuker, Superintendent  
Jeremiah Schroeder, Program Director  
Sharon Johnson, Administrative Assistant  
Heather Short, Receptionist/Registrar  
Jim McWhinney, Maintenance Foreman  
Andy Milke, Park Maintenance  
Josh Gentry, Park Maintenance  
Kim Voorhis, Senior Center Director  
Mike Bubeck, Evening Building Supervisor

The Parks and Recreation office is located in the Patricia Elmore Center, 280 North Apple Street, Greenfield, IN 46140. Telephone: 317-477-4341, Park Department; 317-477-4343, Senior Center. E-Mail: [parks\\_rec@greenfieldin.org](mailto:parks_rec@greenfieldin.org).

In 1974 the mayor of Greenfield created a five member Parks and Recreation Board. By the rules establishing the Board, one member must be a member of the Greenfield-Central Community School Board.

An Organizational Chart is available in the Appendices  
Appendix I

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# INTRODUCTION

## **Introduction and Purpose:**

The reason for doing the Master Plan is twofold. It provides a method for the community to express their concerns and share what they see as needs for the programs and facilities offered by the Parks and Recreation Department. Using the public input the updated Master Plan gives the Department a method to accomplish the task for the next five years. It also provides the Department with the necessary information in applying for various grants.

The City of Greenfield provides the only year-round parks and recreation services in Hancock County. While the questionnaire was only sent to residents of the city, the Department knows from past program evaluations that about 50% of all participants live outside the city limits. It was obvious through this planning process that the value of the parks is more than the recreation programming. Parks and trails provide social interactions with the community, preserve and protect the environment and provide for a more active, healthier community that can help drive economic development.

It is also evident from this effort that the Department must become more aware of the programs that are paying for themselves and those that are not; appropriate action needs to be taken when reviewing each program's situation.

## **Plan Methodology**

This plan began with a thorough review of the parks system. Each park was reviewed to understand its use, value to adjacent neighborhoods, strengths and deficiencies.

Multiple meetings were held with key staff members of the parks department to understand how the parks can better enhance their value to the local community. Representative stakeholders from the community were also brought in to discuss how the parks are used and how various users can be better served by the parks. *(See Appendices A-D)*

Input from the general public was sought through public meetings and through a community wide survey. *(Appendix E)* Input was recorded and compared to information received by staff and stakeholders.

A key component of this plan has been the evaluation of department practices, policies, maintenance protocols, facility programming, staffing levels, and the department's general approach operational/maintenance issues. This has been completed with the goal of improving value for users, while keeping costs minimized.

A small non-resident fee was implemented in 2002. Past budgets were looked at and it is evident that these fees must be increased in order to be more in line with what a Greenfield citizen pays for programs, facility development and maintenance.

The Riley Pool in Greenfield is the only public pool in Hancock County. There has been a steady drop off since the pool opened in 1980 as indicated by the income generated by the pool. In fact, Riley Pool has lost money for at least the past ten years. When looking at the years 2011 through 2013 the income versus the expense has created the following losses for the operation of the pool:

2011	\$ 42,915
2012	\$ 37,172
2013	\$ 25,986

Based on these figures it is recommended that the two free nights be eliminated and the daily fee be reduced by one dollar on those two nights (Tuesday and Thursday). This will provide more income for the pool while giving the user a financial break on these two nights.

The Master Plan also provides an Action Plan that will address needs for park equipment, playground equipment, trail development and connectivity and land acquisition. It incorporates the results from a park questionnaire, a stakeholders meeting and public meeting.

### **Mission Statement**

The mission of the Greenfield Parks and Recreation Department is to be the stewards of the open space, greenways, trails and parkland in Greenfield and to serve its citizens by:

- Providing responsive and diverse programs and recreation opportunities to all citizens regardless of race, gender, age, religion or disability.
- Being adaptable and flexible in its land use, facility use and programming.
- Creating innovative partnerships with organizations with common values.

### **Plan Goals**

The goals for the Parks and Recreation Department of Greenfield for the next five years are generally presented as follows:

- Major Initiatives: They consist of capital projects and management efforts that will have the greatest long term return on the investment: IE. Splash pad at Riley Pool; Nature Center at Thornwood Park; trail connectivity; purchase of park property, etc.
- Department Goals and Objectives: These rank just below the major initiatives in terms of their importance to the community. This would include items such as updated policies, improved marketing initiatives, professional signage. In addition assuring that ADA standards are met and yearly inspections with self assessment forms are completed for each facility, etc.
- Individual Park Priorities: These priorities explain specific needs and improvements needed at specific parks and are listed as Action Plan items (something that needs to be addressed, but may not be able to be completed because the funding is not available. Throughout this study it was repeated in different forums (questionnaires, stakeholder meeting and public meeting) to take care of what already exists. This theme was carried out in the Action Plan regarding improvements to the tennis courts, remediation along the Brandywine Creek in Riley Park, connectivity to existing trail system, etc.

## THE COMMUNITY

### Location

The city of Greenfield, county seat of Hancock County, is located 15 miles east of Indianapolis at the intersection of U.S. 40 and Indiana State Road 9. It is approximately one and one-half miles from Interstate 70, 10 miles from I-69 and 16 miles from I-74.

### Community History

The town of Greenfield was selected as the county seat by a legislative committee on April 11, 1828. In 1850, it was incorporated as a town and in 1876, it was incorporated as a city. The year 1887 brought the greatest single period of growth to Greenfield due to the discovery of natural gas in the area. Industries sprang up because of the low cost of fuel. During this great period of expansion, there were two window plants, a fruit jar factory, a rolling and nail mill, a stove foundry, one paper mill, two chair factories, a creamery, a foundry, a sawmill, a gas engine shop, three printing and bindery plants and one ice factory, in addition to the Municipal Electric Light and Water plants.

With the growth of industry and population came the need for transportation. The National Road was surveyed through Hancock County in 1827. The road was planked in 1850 in order to facilitate wagon travel. Greenfield became an important stopping place for stage lines. The first steam railroad was completed in 1853 by the Indiana Central Railroad Company. In 1899, the first electric interurban line was completed, connecting Greenfield with Indianapolis. The planks of the National Road became a nuisance and were covered with gravel in 1864. In 1921, a cement roadbed completing the road to Indianapolis was built from Greenfield to the western county line.

In 1924, the city purchased a twenty acre plat of ground surrounding the banks of Brandywine Creek. This spot was dedicated as Riley Memorial Park to the memory of James Whitcomb Riley, a native of Greenfield.

Since 1950, a new spirit has enveloped the community. Population has increased considerably. Although industry is responsible for a large percentage of employment, the county is also dependent upon agricultural activities and the Indianapolis commuter population.

The completion of I-70, paralleling U.S. 40 and the growth of Indianapolis' east side have provided a change in the character of Greenfield. With its continuing role as county seat, the city is evolving into an industrialized and metropolitan environment bringing people in for work from Indianapolis, Anderson and New Castle.

## **Community Features**

Community features cover the natural elements and the landscape.

- **Natural Features**

Greenfield is located on a flat agricultural plain in Central Indiana. Its elevations range from 900 near the high school to 860 in Brandywine Park on the southeast side. The city has Brandywine Creek and John Potts Ditch passing through it primarily from north to south. Riley Park and Brandywine Park have Brandywine Creek passing through or bordering them. Natural drainage is poor in the city. The drainage is facilitated by artificial drainage systems. Flooding does still occur during heavy seasonal rains.

- **Climate**

Greenfield has a humid continental climate and is on the fringe of the area that is influenced by the weather of the Great Lakes. The invigorating climate results from the flow of cool Canadian air masses alternating with tropical air masses from the south to bring weather changes within days and a variability of the seasons.

Rainfall is generally adequate during the growing season for diversified farming, but in midsummer evaporation from the soil exceeds the rainfall for short periods, occasionally affecting lawns, pasture and crops. Temperature in a 30-year period has ranged from -18 degrees to 109 degrees Fahrenheit. Days with a temperature of 90 degrees or higher averaged 34 per year, and days continually below freezing averaged 28.

Relative humidity at noon averages from about 58 percent in summer to 68 percent in winter. On most nights, relative humidity increases to the 90's and is accompanied by frequent dew or frost.

Winds are most frequently from the southwest; however, in a couple of winter months they are dominantly from the northwest. The average velocity of these winds 20 feet above the ground ranges from 7 miles per hour in September to 11 miles per hour in winter and early spring. Damaging winds may accompany thunderstorms or tornadoes. Thunderstorms, including incidences of lightning and thunder, occur on about 44 days a year.

- **The Brandywine Creek** is the main water resource in Greenfield. It flows from north of Greenfield and meanders south as far as Columbus, Indiana. The Brandywine Creek is a major attribute as it flows south through Riley Park. There are several wetlands along the creek. One is found in Wilson Park on the north side of Greenfield. This park has seven acres of mixed trees. Several additional areas are located along the creek; just south of New Road and running about two blocks behind Ridge Drive and another wetland area just north of Riley Park up to Park Street. Whitetail deer are numerous in these areas as well as ducks, geese, beaver and other wildlife. The Brandywine Creek is a favorite spot for fishermen with a variety of pan fish, carp, etc. swimming in the creek.

- Beckenholdt Park contains a 1.5 acre fishing pond with fishing piers that meet ADA standards. There is also a wetland area in this park with identification markers for plants. This park was designed to be a natural area with the aforementioned features, a walking trail, a picnic shelter, restrooms and a small amphitheater. A strong effort has been made to plant trees that are natural to Indiana to enhance the park.
- Future Land Purchase Possibilities:
  - Beckenholdt Park: The Board is looking at purchasing 20-27 acres to the west of the current park as it butts up to the current park. *(page 38 of Action Plan)*
  - There is some property just to the west and that butts up to Thornwood Park. It appears that the county may close the bridge that serves the area, and if so the Parks Board would look at the purchase of this property and expanding Thornwood Park.
  - Potts Ditch is going through a 10 million dollar renovation. A trail on top of this area is unlikely to happen for two reasons. (1) The work is going through a number of homeowners' property and (2) some of the work is under current structures, IE. Memorial Building, etc.
  - Soils in Greenfield: There are three predominant soil types, (1) Brookston, (2) Crosby and (3) Miami. All three of these soils have poor drainage, in particular Brookston, which is located in 75% of the land mass of Hancock County. The property along Brandywine Creek is for the most part in the flood plain. The Parks Department has always accepted land along the creek because it is important to control what goes into the creek, and it serves multiple uses (trail, fishing, etc.). The Parks Department in a joint effort with Center Township purchased about 4 acres of property that connects to Riley Park and lays behind the current GYBA baseball fields and is adjacent to Brandywine Creek. They are building a new Service Building on the property after bringing in dirt to get the facility out of the flood plain level.
- Manmade, Historical and Cultural

In planning the future needs of the community, the following issues stood out:

- Population Trends
  - 1980 11,424
  - 1990 11,657
  - 2000 14,947
  - 2010 20,602

In 30 years the population has doubled in Greenfield. Hispanic population has almost doubled from 200 in 2000 to 368 in 2010, while the African American population went from 8 in 2000 to 121 in 2010. These figures show that more people are coming into Greenfield because of job opportunities or want to live in Greenfield and travel to their jobs elsewhere.

- Highway 9 separates the city east to west and National Road 40 does the same north and south. These two roads almost divide the city equally. National Road 40 creates an issue for accessing pathways on the north side of N.R. 40 and the Pennsy Trail. The proposed Literary Trail will cross NR 40 at the Riley Home and to access Greenfield Central High School and the new Junior High School access across NR 40 on Franklin Road (Fortville Pike) will accomplish this. That means that there will have to be special trail markings, bollards, etc. to protect both vehicle traffic and those using the trails. By crossing NR 40 on Franklin Road, walkers, joggers, bikes can have access to Beckenholdt Park with a walking bridge added to the regular bridge that crosses interstate 70 (*page 41 Action Plan-Pennsy Trail Network*)
  
- Riley Home:  
James. W. Riley, The Hoosier Poet (1849-1916) was born in Greenfield and his boyhood home on NR40 is on the National Historical Registry. The city of Greenfield purchased the Riley Home in the 1920s and opened it as a museum in the 1930s. The Riley home is open six months a year and draws between 2,500 and 3,000 visitors each year. Maintenance is an ongoing process and the building (*Action Plan, page 42*) is accessible for the 1<sup>st</sup> floor. There is a short video for the 2<sup>nd</sup> floor for visitors with a physical disability. The community celebrates Riley’s birthday the 1<sup>st</sup> weekend of October each year. This event draws over 80,000 visitors to Greenfield.

**Demographics**

The following data was obtained from the US Census Bureau (*see Appendix F*). The estimated population of Greenfield, Indiana for 2012 is 21,056. The percentage of the population by age group is as follows:

5 years and under	7.6%
18 years and under	26.4%
19-64 years of age	59.6%
65 years and over	14.0%

96.6% of the population of Greenfield is white. The median household income for the years 2008-2012 is \$48,742. 11.8% of the persons living in Greenfield are below the poverty level.

The land area in square miles in 2010 was 12.56. The number of persons per square mile in 2010 was 1,542.

**ASSURANCE OF ACCESSIBILITY COMPLIANCE WITH:  
ARCHITECTURAL BARRIERS ACT of 1968 (As Amended);  
SECTION 504 OF THE REHABILITATION ACT OF 1973 (As Amended);  
AND TITLE II OF THE AMERICANS WITH DISABILITIES ACT OF 1990  
(As Amended)**

The \_\_\_\_\_ (Applicant) has read the guidelines for compliance with the Architectural Barriers Act of 1968 (As Amended); Section 504 of the Rehabilitation Act of 1973 (As Amended); and Title II of the Americans with Disabilities Act of 1990 (As Amended) and will comply with the applicable requirements of these Acts.

SIGNATURE \_\_\_\_\_  
APPLICANT PRESIDENT

\_\_\_\_\_  
(President's printed name)

SIGNATURE \_\_\_\_\_  
APPLICANT SECRETARY

\_\_\_\_\_  
(Secretary's printed name)

DATE: \_\_\_\_\_

## ACCESSIBILITY AND UNIVERSAL DESIGN

There is a chart obtained from the U.S. Census Bureau showing the disability characteristics for the city of Greenfield that has been placed in the appendices (*Appendix G*).

**Strengths:** Since the late 1990s the Greenfield Parks and Recreation Department has strived to make their facilities and programs accessible. This includes the following items that are especially noteworthy.

- Concession Stand at Brandywine Park. Installed accessible paving to the facility and has a built-in lower serving area to meet ADA standards.
- Restrooms in Brandywine Park, Riley Park, Riley Pool, Riley Shelter House, Elmore Center and Beckenholdt Park all have accessible approaches and paths to the facility/restroom with accessible restroom features.
- Elmore Center has an elevator to move participants between floors.
- Elmore Center has accessible light switches that can be used by the visually impaired.
- Accessible approaches, with access paths and picnic tables are available in both Brandywine and Beckenholdt parks.
- The covered shelters in Riley Park (2) and Beckenholdt Park (1) have accessible concrete paths to these facilities.
- Riley Pool has an accessible lift to help physically handicapped swimmers into the pool.
- Elmore Center has an electronic front door to help persons with a physical handicap have easier access to the facility.
- Remodeled the bridge on the north end of Riley Park to accommodate wheelchairs.
- Installed a walking path inside Riley Park which provides a safe path to the baseball fields when the GYBA games are in full operation. The only passage previously was on the driveway through the park.
- Added new ADA parking spaces in all of the city parks.
- Fibar was recently placed under the playground equipment at Brandywine Park.

### **Weaknesses:**

- Lack of ADA approved surfaces under the playground equipment in the park system. However, money will be available to put Fibar under the playground equipment in Commons Park and the Riley Pavilion Tot Park.
- Need connectivity with various park and historical areas, from the Pennsy Trail for all persons. Connection to the Literary Trail in downtown Greenfield would be a real advantage for persons with disabilities.

### **Accessibility Self-Evaluation:**

When the Department applied for NRPA Accreditation it had to create a policy for ADA, and in the process they did an Accessibility Self-Evaluation. This is reviewed each year with improvements being recorded each year in the Accessibility Self-Evaluation Manual that is kept in the Parks and Recreation office.

# THE PARKS DEPARTMENT

## **Needs Analysis (Methods and Results)**

Best practices for parks and recreation plans include rigid standards to establish the number of park areas required to meet the needs of a community. It is with the thought in mind that this section concentrates on doing an assessment of park facilities and recreation programs.

Developing parks to fit a variety of age groups is addressed when planning for park development. The following age groups are generally used in this planning process:

- Toddlers                      ages 2 – 5
- Youth                         ages 6 – 12
- Teens                         ages 13 – 17
- Young Adults                ages 18 – 35
- Adults                        ages 36 – 64
- Older Adults                ages 65+

## **Management**

- General Statement
  - The Department will provide a comprehensive program of wholesome recreation opportunities for the residents of and visitors to the community.
  - To obtain this the Department will provide evaluation by program, Master planning and special work sessions as needed by the Department.
- Goals and Objectives
  - Budget Process – June
  - Annual Report – December
  - Reports for Programs and Facilities
  - Surveys
- Policy Review
  - All policies, governing or operational, will be reviewed annually in November with changes, additions, or deletions being made at that time.
  - Review is the responsibility of the Parks Superintendent.
- Data Gathering
  - Gathering data is an integral part of the evaluation system. The Department will use the following instruments to obtain input:
    - Registration Form
    - Participation Form
    - Evaluation Form
    - Surveys
    - Cost Studies
    - Staff Evaluations
    - Online Evaluation Forms

- Community Index Inventory
  - Surveys from the public and Master Plan Questionnaire will be used to secure the following information:
    - Usage
    - Demographics
    - Service Priorities
    - Community Awareness of Agency
    - Attitude Towards the Agency
  
- Management Information System
  - The Recreation Coordinator and the Superintendent will be responsible for obtaining the statistical information from the appropriate source, i.e. participants, surveys, employees, etc.
  - Information acquired by operative reports will be gathered, tabulated, reviewed and summarized for practical application with the Department's operation.
  
- Records Management
  - All reporting forms, rosters, studies, or surveys will be kept on file in the Administrative office of the Department.
  - Reports will be filed accordingly to relevance for easy retrieval.
  - File will be kept in the central office for at least seven (7) years. Removal or destruction of files must be approved by the City Clerk Treasurer according to State Board of Account directives.
  
- Program Reporting
  - The evaluation of programs shall be done to assure participation satisfaction, cost efficiency, adherence to departmental goals and objectives.
  - Service statistics will be obtained by the following:
    - Participant Registration
    - Program Evaluation
    - Daily Cash Report
  - Summaries of these statistics will help to determine customer satisfaction, goals and objectives, and aid long-range planning.
  
- Personnel Evaluation
  - The Department will conduct performance evaluations at least once per year for all full-time employees. December or January.
  - Employees will be asked to complete a self-appraisal once per year.
  - Evaluation reports will be placed in the employee's personnel file.
  
- Fiscal Management
  - Since the operations of the Department depend on tax revenues it is the charge of the Department to be prudent with said funding.
  - Annual Budget will be compiled by the Superintendent with input from employees.

- The Park Board will review the budget and change, challenge, and finally accept the budget before it goes to City Council for final approval.
- All fund accounts will be audited annually by the State Board of Accounts.
- Program Management
  - The conceptual foundations of play, recreation and leisure that enhances positive leisure lifestyles will continue by evaluation of the programs and services.
  - This will be done by two methods:
    - Citizens Survey every five (5) years when we update our Master Plan.
    - Program and Class evaluations.
- Capital Improvement
  - In an effort to replace equipment or vehicles the Department will maintain records on said items and plan for their replacement in the Master Plan or annual budget process.
  - For new facilities the Department will take the issue to the community for their input; and build an explanatory for the Park Board and City Council for the request. This will be presented prior to and during the annual budget process.
- Risk Management
  - The Department safety manual addresses the operations, training procedures, fiscal operations, maintenance, and security.
  - Implementation may be done on a daily, weekly, monthly, seasonal or annual schedule.
  - The safety manual will be reviewed annually by the Superintendent and designated employees.

## **Maintenance**

The Greenfield Parks and Recreation Department has a very small maintenance staff. It is directed by a foreman (Jim McWhinney currently) and two other maintenance employees for the park system. Two of the employees have their CDL licenses and one (Josh Gentry) has a current CPSI.

During the spring through August/September the Department brings in 5-6 part-time employees. One of these employees works about 8 months a year (Gerald Whitfield) and is a certified arborist. This expertise benefits Beckenholdt Park and he will be a key player in the development of Thornwood Park.

### **Criteria in Regard to Facility Maintenance**

#### **Park Entrance**

- Park Sign
  - Park signs should be visible from major access areas to the facility. They should be free from obstruction from shrubbery and trees. Paint or stain surfaces should be acceptable quality and free from chipping or flaking. Wood structures should be checked for rotting or weathering. Signs should be checked weekly for vandalism. 11

- Landscaping  
Entrance areas to facilities should be maintained to accepted standards. These include trimming of trees and shrubbery, weeding of flower beds, cutting and trimming of grass areas.
- Gates/Access Control  
Gates and access areas should be locked and unlocked at appropriate times established for each facility. Locks should be checked for wear and rust to insure proper locking. Gates should be checked for tension, rust, damage. Posts should be checked for rust or rotting. Hinges of gates should be lubricated quarterly.
- Roadways and Parking Lots  
Roadways should be checked monthly for potholes and cracks (if asphalt). Areas need to be checked daily for litter and broken glass. This can be done as maintenance staff and professional staff travel from place to place daily. Grass growing in asphalt areas should be removed. Areas that accumulate dirt and debris should be cleaned as necessary and recommendations should be made in regard to the cause of accumulation. Painted surfaces need to be checked for quality and areas that are not visible need to be repainted. Accessible parking areas need to be visible with proper signage and free from obstruction.
- Litter  
Park areas should be cleaned daily of all litter. Trash should be picked up along roadways adjacent to the entrance as well.

Buildings and Centers – Standards in regard to this category include the exterior and interior of all buildings operated by the Department. These include all centers, pool bathhouses, concession stands, restrooms, storage buildings and offices.

- General Appearance  
The overall appearance of the facility should be eye pleasing to all visitors. General cleanliness of all areas needs to be acceptable. These include windows and window seals, floor surfaces, walls, counter tops and other areas.
- Paint Condition/Graffiti  
All paint surfaces should be clean and free from chipping and peeling. Walls should be free from graffiti, tape and other marks. Record of last painting should be maintained on file, with color of paint documented for touchup purposes.
- Signs  
All exit and emergency signs should be in proper working condition. Bulbs should be replaced when noticed or reported to the facility supervisor. Directional and information signs should be in good condition and easy to spot and follow.

- Restrooms  
To a considerable extent, cleanliness of restrooms reflects the level of care provided for any public facility; therefore special attention must be given to this phase of maintenance. Restrooms are to be thoroughly cleaned daily, shortly after the beginning of the work day, with repeated cleaning during the day as traffic may dictate. Lavatories, bowls and urinals need to be thoroughly cleaned with an approved detergent. Floors are to be mopped and disinfected daily. Markings on walls and partitions should be removed when discovered. Dispensers should be filled often enough to avoid depletion of supply. Trash should be disposed of when necessary to insure receptacles do not overflow. Restrooms should be inspected periodically to insure standards are met.
- Furnishings  
Furnishings include tables, chairs, desks, kitchen equipment, game tables, etc. associated with the facility. Special notice should be given to the condition of these furnishings. Damaged furnishings should be repaired or replaced. All items should be clean and in good working order. Fabric upholstery should be cleaned with an approved shampoo at least annually or sooner if needed.
- Litter  
Area should be cleaned daily of all litter. Each facility should be checked throughout the day for litter, especially broken glass or other items which may propose a safety or health concern. Trash receptacles should be emptied as necessary to alleviate spillage. Liners should be placed in receptacles when possible. Receptacles should be as clean as possible and disinfected periodically.

#### Grounds Maintenance

- Mowing  
All grass areas shall be mowed according to the schedule for each facility. Areas should be cleared of litter, rocks, glass. Trimming and surface cleanup should also be checked after mowing has occurred.
- Litter  
Area should be cleaned daily of all litter. Each facility should be checked throughout the day for litter, especially broken glass or other items which may propose a safety or health concern. Trash receptacles should be emptied as necessary to alleviate spillage. Liners should be placed in receptacles when possible. Receptacles should be as clean as possible and disinfected periodically.
- Weed Control  
Areas where weed control is necessary should be documented by using a work order to Park Maintenance. Only certified personnel may spray weed control chemicals.

- **Curbs/Borders**  
All curbs and borders should be free of grass and weeds. Areas should be checked for damage from vehicles and pedestrian traffic and reported via the work order system. Curb cuts for the disabled should be free of obstructions and easily accessible to the physically impaired.
- **Mulch**  
Areas that are mulched should be checked periodically for replacement. Check for weeds and bare places.
- **Shrubs/Hedges/Tree Condition**  
Periodic inspection of shrubs, hedges, and trees is necessary to determine damage, disease or dying items. Trimming may be needed in areas based upon the landscape plan for the area. All trimming shall be done by qualified personnel only. Overhanging limbs on sidewalks and roadways should be trimmed as well. Areas should be checked for litter also.
- **Walkways**  
Walkways need to be inspected for cracks, holes or uneven surfaces on a monthly basis. Edges should be even with the ground areas if at all possible for a smooth transition from walkway to other areas. Overhanging limbs and shrubs should be trimmed to not interfere with traffic.

#### Ballfield Areas

- **Condition of Infield**  
Infield areas need to be inspected for proper drainage, rocks or stones, grass areas, and holes or worn areas. The pitcher's rubber, base anchors and bases should be checked for proper installation and wear during the preparation time prior to game activity.
- **Turf Condition/Outfield**  
Grass in ballfields should be mowed regularly as needed. Facility supervisors should document when mowing occurred to verify mowing is occurring based upon the schedule. Areas of wear should be noted. Trim around fence areas should be checked. Foul line areas and warning tracks should be checked as well.
- **Dugouts/Fencing**  
Dugout areas should be inspected for damaged blocks, graffiti, bench damage and gate alignment. All fences need to be checked for sharp or jagged edges, loose areas at top or bottom, damaged posts or rails, rust, and holes in fabric. All gates need to be checked for alignment.
- **Bleachers**  
Bleachers need to be inspected for splinters or rotten wood, missing bolts and nuts, and broken boards. Bleacher pads need to be inspected for damage.

- Litter/Trash Cans  
Area should be cleaned daily of all litter. Ballfield areas should be checked throughout the day for litter, especially broken glass or other items which may propose a safety or health concern. Trash receptacles should be emptied as necessary to alleviate spillage. Liners should be placed in receptacles when possible. Receptacles should be as clean as possible and disinfected periodically.

#### Park Features

- Picnic Shelters/Tables  
Picnic shelters should be checked for splinters, rotting, graffiti and litter weekly. Tables should be inspected for damaged boards, splinters, rotting and graffiti as well. Concrete areas should be swept prior to events and scrubbed with a detergent periodically. Tables should also be scrubbed with a detergent periodically. Grills should be inspected for damage and cleaned by removing burned material or food products. Litter should be disposed of based upon the above requirements.
- Benches  
Benches should be checked for loose, rotten or damaged boards, loose or missing nuts and bolts on a weekly basis.
- Playgrounds  
A weekly inspection should be performed in regard to all playgrounds using the Maintenance Checklist form to formally document inspection. Attention should be given to all items equally in regard to the checklist, especially areas that may pose a safety concern to participants. Work orders should be prepared immediately when concerns are evident. Emergencies should be phoned to Park Maintenance.
- Swimming Pools  
Swimming pools, while in operation, should be inspected daily by the pool staff. In the off season, weekly inspections should be made in regard to vandalism and other damage.
- Concession Stands/Storage Rooms/Press Box  
Requirements for these areas would be the same as any other building. Special attention should be given in regard to vandalism and break-ins. As relates to concession stands there may be some additional regulations form outside entities such as the Health Department.
- Water Fountains  
Outdoor water fountains should be checked for damage and workability. Heads should be cleaned using a disinfectant at least once per week. Check for leaks and proper drainage.

- **Lighting**  
All outdoor lighting should be checked periodically to insure that fixtures are working. Aiming of fixtures should be checked to insure that areas that are a concern are being covered.
- **Wetlands/Wildflower areas at Beckenholdt Park**  
The type of plantings in the area need to be managed around the wetlands. A burn-off should be planned for at least once every three years in the wildflower area. This takes coordination with the State of Indiana.

## **Facility Classifications and Standards**

*(Maps available in Appendices)*

- **Neighborhood Parks** are generally built to serve 1,000 persons per 1.5 acres and are generally 2 to 10 acres in size. Some of the traits found in this type of park include:
  - Generally one main amenity such as a shelter, a playground structure, a basketball court, etc.
  - This type of park is usually not programmed and is not a revenue facility.
  - There is generally some security lighting and a small parking area.
  - Area is generally well used with a low level of landscaping. Maintenance will be considerable because of the usage.
- **Community Park and Athletic Complexes**
  - This park generally has 10 to 100 acres, generally serving an area with a radius of 1.5 miles. The general rule is 3 – 7 acres per 1,000 people. This type of park will have several signature facilities. A sports complex, a pool, shelters for picnics, etc.
  - This type of park will have ample parking, security lighting and lighted fields.
  - There will be strong programming in the park and it will generate revenue.
- **Regional Park**
  - This type of park has between 100 and 1,000 acres and has 4 acres per 1,000 people.
  - Generally this type of park will have a special amenity such as a large pool complex, golf course, gardens, multiple ballfield complex, etc.
  - These are revenue producing entities and will have heavy programming.
  - These areas are generally about 50% active and 50% passive use.
  - There will be concession stands, security lighting and a large parking area or two depending on the size.
  - Because of the heavy use the maintenance requirements will be extensive.
- **Greenways and Multipurpose Trails**
  - This type of park has grown in popularity and much of this started with the abandonment of railroad property right-of-ways. They were financially

supported by funding from the Federal and State governments. Users are persons of all ages and they walk, jog, bike or rollerblade these trails. Reasons for their popularity is varied but here are some of the primary ones:

- Safe and alternative forms of transportation.
- Paved trails and they are generally between 6' and 12' wide.
- Restrooms and trail signage is important as well as adequate parking near the trail.
- They offer a unique opportunity for outdoor education and historical sites along the trails.
- They provide a social opportunity and promote a healthy lifestyle.

### **General Assessment of the Greenfield Parks:**

- Beckenholdt Park is a community park with almost 60 acres. It has a dog park (Rover's Run) that encompasses just over one (1) acre and a 1.5 acre fishing pond with ADA approved fishing piers.

Since the last Master Plan this park has obtained the following amenities:

- Paved walking trail that goes around the fishing piers and the wetland area.
- Built an ADA approved restroom.
- Built a small shelter area with picnic tables.
- Built a small amphitheater between the shelter and the restroom areas.
- Planted 315 trees in the last 5 years. They are a mix of beech, aspen, walnut, hemlock, hickory, oak, white pine, etc.

Future needs for this park:

- Acquire the wetlands to the west of the park.
  - Need better signage that identifies what activities are available in the park.
  - Create another dog park for rotation from one area to the other.
  - Market Rover's Run more for increased usage and revenue.
  - "Movies in the park" has become popular and the amphitheater has potential for this use one night per week. It has a movie screen that can be used and it is big enough for this type of activity.
  - Need to develop a trail from the Greenfield Junior High School to Beckenholdt Park.
  - The Department has a good working relationship with Re-greening of Greenfield. This group has some professional individuals that are planners by degree, tree experts, landscape architects, etc. It might be a good idea to hire this group to help develop a Master Plan for this park; would include care of the wetlands and future landscape plantings. May want to do this on a retainer fee.
  - Park maintenance has been very good in this park area.
- Brandywine Park is a community park with 83 acres. Assets are the following:
    - Sports complex for softball; two (2) adult fields, one (1) youth field and they are lighted.

- Department lays out between 18 and 22 soccer fields depending on age, program, and needs. There are two (2) lighted fields.
- Has ADA approved restrooms and concession stand.
- One (1) large maintenance building that holds equipment, field materials and an office area for the maintenance person.
- This park has a “Community Garden”. It was placed where the sand volleyball courts were at one time.
- Park Department has planted 78 new trees in the park. Types planted include maple, hickory, walnut, beech, etc.
- Department maintains a small nursery on site.

Future needs for this park:

- Develop a walking path around the park. The path would be almost 1 mile in length.
- Develop a connector path from Morristown Park, off the Pennsy Trail to Brandywine Park; project is listed in Pennsy Trail and Network of the Action Plan.
- Replace damaged fencing and gates on the ballfields.
- Put in irrigation on the three (3) ballfields.

- **Elmore Center and Senior Center**

- The Senior Center serves its users with a good mix of active and leisure type services. Classes are offered on computers, wood carving, a variety of exercise options, horseshoes, billiards, etc. They also host “pitch-ins” at lunch time at least once per month.
- The Senior Center manages “Meals on Wheels” for those who would like to eat lunch at the Center.
- The Senior Center organizes bus trips to a variety of places of interest.

Needs for the Senior Center:

- Need an extra worker with a CDL; scheduled to happen in 2014.
- Need more marketing of the services and programs offered by the Center.

- **Macy Park**

- This park has 14 acres that was donated to the Department. This has the potential to become a very nice neighborhood park. The plan is to include a trail around the property, a small parking area, a small playground area and a neighborhood softball/baseball field. This will be an asset for the 250 homeowners surrounding the park.

There are no weaknesses or needs at this time as nothing has been developed yet.

- **Pennsy Trail and Network**

- Since the last Master Plan this area has went from 2.7 miles to 5.7 miles. It now reaches as far as Sugar Creek Township to the west.
- The trail has several telephone boxes for emergency calls. There are also cameras along the trail in areas that could be prone to vandalism.
- The Department has planted 154 trees along the trail in the last five (5) years; the type of trees has been a mix.

Weaknesses:

- Need connectivity to city streets and other access points into the Pennsy Trail to give better connectivity to the trail for those who wish to use it. The Master Plan calls for this to happen over the next five (5) years.
- There needs to be a couple of restrooms on the current trail and eliminate the Port-o-lets.

- **Riley Park**

This was the original community park for Greenfield. It has 44 acres and hosts many activities in the summer (basketball, tennis, skateboarding, youth baseball leagues, picnic areas, Riley Pool, etc.). It also has year-round programming with the Senior Center, Parks and Recreation Office and the Shelter House being located in the park. In the winter the sledding hill is a popular place when the weather cooperates.

- Picnic tables and two (2) Pavilions. These areas meet ADA standards. The Pavilions are rented out on a regular basis in the summer. The permanent picnic table areas have concrete bases with accessible pathway to them.
- There are four (4) baseball fields and they are programmed by the GYBA. The fields are in use from early May through August.

Weaknesses:

- The larger/older pavilion needs to be replaced with a new facility with electrical hookups.
- The ballfields need to be moved to the Greenfield Junior High School. The City traded Mary Moore Park to the school for this property. The current fields are over 40 years old and the wear and tear is obvious. Moving of the fields would open up this area for more open park usage.

- **Service Building**

- During 2013 the City Council allowed for the money (almost \$100,000) to be used for a new facility. This facility will be open for use in 2014. It is being built on 2-3 acres of property purchased for the Department by Center Township.
- There are no weaknesses at this time.

- **Tennis Courts, Basketball Courts, Skateboard Park**

- These three areas serve many citizens in a manner other than league play. The basketball court and the two newest tennis courts are almost 35 years old. The four oldest tennis courts are over 50 years old but they were clay courts prior to being paved.
- There has been and will continue to have some league and/or tournament play on the tennis courts.
- All three areas have lighting.

Weaknesses:

- The fencing that surrounds all of these areas is at least 30 years old. As you walk these areas it is obvious that gates, posts and fencing need to be replaced. This need has been worked into the next 5 year Master Plan.
- Some of the issues with these courts is the flooding of the Brandywine Creek.

- **Remediation of Brandywine Creek**

- The first effort was completed in the late 1980's and while it has prevented some erosion it has not controlled everything. Moon rock was used in the first attempt. The issue here was that children could push or throw some of these stones into the creek.

Weaknesses:

- The moon rock did not work as planned. The effort that is being proposed in this Master Plan is to use a "growing mat". This will allow for plants to anchor the soil along the banks of the creek and prevent erosion where it is placed. If it works then the rest of the creek bank need to be addressed.

- **Riley Pool**

- This is the second pool built in the park since the 1920s. This pool was built in 1980 so it has served the community for 33 years.

Weaknesses:

- The number of swimmers has fallen from 40,000+ to 20,000+. Much of this is because of a lack of amenities and people are willing to travel to Shelbyville, Indianapolis or Pendleton and pay the extra money to experience the variety of water park elements that exist in these other areas.
- There needs to be more color at the pool. This can be done simply by adding fun umbrellas.
- A spray pad is needed to draw more people back to Riley Pool.

Special Note: A new pool has been something that showed up in the last two Master Plans. The bond issue for the Elmore Center will be off the books within the next couple of years. When this happens it might be good timing for the Department to use a bond issue for a new pool. Also, if the Downtown TIF can include the Riley Park area this is another source of major funding.

- **Trees**
  - The Department has planted 168 trees, mostly maple, dogwood, tulip, oak, etc. in Riley Park.
  - There are no weaknesses in this area.
- **Shelter House in Riley Park**
  - Serves the community as a place that can host up to 100 persons. This allows for many activities such as family reunions, small wedding receptions, class room space for special offerings, summer Day Kamp, etc.
  - New lighting has been installed.

Weaknesses:

- Needs a new inside ceiling; this is in the new Master Plan.
- Restrooms need expansion. This is being addressed in the new Master Plan.

- **Thornwood Park**
  - This 20 acre parcel was donated to the Department by Herb and Judy Brown.
  - This area can become an excellent Nature Center.

Weaknesses:

- Nothing has happened with this area in the past 5 years. However, a bridge, parking lot and a Nature building are planned in the new Master Plan.

- **Wilson Greenway**
  - This area has 7 acres with a walking trail of around 0.8 mile in length and is a mulch surface rather than a paved trail.
  - It is a wetland park and has assets because of this situation, plant variety, wildlife, etc.

Weaknesses:

- Needs better signage.
- Needs more promotion.
- Lack of a pavilion in the park. This could help draw people, other than the neighborhood, to use this area. A pavilion is projected to be built during the next 5 years.

## **Recreation Programming Matrix**

### ***Historical/Educational***

- JW Riley Program Series
  - Pixy Garden
  - Riley Birthday Celebration
  - Christmas at the Riley Home 1863
  - Scarecrow Program
- Umbrella Arts Programs –EX: French, Spanish, fiber arts, etc.
- Fork In the Road Indiana Interview in 2010 – Riley Park History
- Guest Speakers for area Schools – EX: Pennsy Trail for 2<sup>nd</sup> graders
- Kid Kamp Museum Field Trips – EX: Indiana State Museum
- Beckenholdt Park Interpretative Signs – staff effort
- Pee Wee Tee Ball
- New Environmental Programs will begin in 2013 at Beckenholdt Park
- Kid Kamp and Preschool Reading Programs with local Library-Tech Mobile

### **Phase out Non-Core Program(s) – New Markets**

#### ***Riley Children's Theater***

- Program dissolved – private Kid's Play program entered Memorial Building

#### ***Underserved Market Programs***

- Umbrella Arts Program – After School kids, Home School Kids
- Archery – offered to Teens and Adults
- Daddy Daughter Date Night – changed date for better weather – nobody left out
- Gymnastics – Tumbling (as well as Gymnastics) is offered for all skill levels
- Pee Wee Athletics - early childhood market
- Summer Art Camps – kids with other interests than sports, day camp, etc.
- Studio Art Workshops – Youth Groups, Church Groups, Families, etc.
- Adult Art Classes – Increased offerings, more variety/days
- Teen-Young Adult Art Classes – Increased offerings, more variety/days
- School Break Art Camps – Art camps for balanced calendar school breaks
- Adventure-Team Building Programming research being done in 2012-2013
- Pennsy Trail Walking and Biking Club offered 16 & Up (Families welcome)
- 3 on 3 Basketball Leagues – 16 & Up and over 30 Leagues
- After School Homework help – offered in 2009
- Zumba Fitness – for ALL fitness levels
- Preschool Art – Mommy and Me Classes in 2010

## **Programs Plan**

### ***New Programs Offered 2007-2012 (Goal 2 to 3 a year per the Master Plan)***

- 1-Rover's Run Bark Park memberships – whole staff effort
- 2-Umbrella Arts Programs
- 3-Nintendo Wii
- 4-Concerts In the Park – Kim and the Senior Center
- 5-James Whitcomb Riley Program Series (5 plus individual programs)
- 6-After School Homework help
- 7-Teen-Adult Archery combined
- 8-Youth Studio Art Class Offerings (multiple)
- 9-Gymnastics Totally Teens Tumbling
- 10-Gymnastics Beginners Tumbling
- 11-Gymnastics Intermediate Tumbling
- 12-Gymnastics Advanced Tumbling
- 13-Cheerleading
- 14-Pennsy Trail Walking and Biking Club
- 15-Adult Art Stained Glass
- 16-Adult Art Clay Shop
- 17-Adult Art Jewelry Jubilation
- 18-Adult Art Pottery Wheel
- 19-Adult Art Hand Forms
- 20-Adult Art Secrets of the Masters Painting
- 21-Zumba Fitness
- 22-Tai Chi
- 23-Pee Wee Tee Ball
- 24-Preschool Art – Mommy and Me Classes
- 25-Pre-Twinkle Violin-offered
- 26-Studio Art Workshops
- 27-Employee 3 on 3 Basketball League
- 28-Fitness Boot camp offered in 2011
- 29-3 on 3 Basketball League – 16 & Up – public
- 30-3 on 3 Over 30 Basketball League – public - 2013
- 31-Family Nature Programs in 2013
- 32-Adventure-Team Building Programs research in 2013
- 33-School Break Art Camps (multiple)

There are probably more, but this is the list that I could think of/come up with

### ***Advertise Program Plan***

- Conduct 1-2 Annual Evaluations with each program
- Conduct 1-3 Marketing/Action Plans with select programs
- Park Program Instructor Appreciation Meeting – 2011
- Communication – EX: meetings, email, etc.

### ***Community Wide Special Events***

- Daddy Daughter Date Night – VERY strong tradition and community connection
  - Non-reverting funding source
- Parks Program Open House introduced in 2012 – public welcome
  - Non-reverting funding source
- New Preschool Open House Events – public welcome (-Non-reverting funding source)
- PAWS at the Pool – public and their dogs welcome (private group function – they fund)
- GFSA annual Pool Party – GFSA Families (private sport group)
- Christmas at the Riley Home 1863 – Riley Home Program Series – public welcome
  - Non-reverting funding source
- Offered Greenfield Round Ball Classic 3 on 3 Basketball Tournament
  - No cost other than general fund salary cost
- Pennsy Trail hosts Pennsy Trail Art Fair – no cost
- Memorial Building and Shelter House host Riley Festival events
  - Non-reverting funding source
- Brandywine Park hosts the Soccer Club 5K Race (private sport group)
- Preschool Special Events – EX: Thanksgiving feast, Mother’s Day Tea, Dad’s Night, more
  - Non-reverting funding source
- Concerts in the Park – Brandywine Wind (no cost)
- Customer Appreciation Meeting in 2011
  - Non-reverting funding source
- Brandywine Park hosts GFSA Tournaments (no cost)

### ***Community Wide Special Events – future plans***

- EX: Daddy Daughter Date Night – partner with Greenfield Area Soccer Club – 2012

### ***Recreation Program Volunteers***

Every Recreation Program Volunteer is coordinated by the Recreation Program Coordinator, the Senior Recreation Program Coordinator, the Park Foreman or the specific Park Program

Instructors – on an as needed basis

- Archery – parents
- Gymnastics – parents for younger age classes
- Preschool – parents for field trips and special events
- Senior Center Programs – EX: Bingo, Front Desk, etc.
- Riley Pool Improvements – Hancock Regional Hospital
- Trail Volunteers – EX: Eli Lilly, United Way Day of Caring
- Hancock County Community Corrections – “forced volunteers”
- Scouting Groups – EX: Riley Park East Pavilion

### ***Program Partnership Policy***

- Updated all Job Descriptions for Park Program Staff in 2012
- Created and continue to update a contact information list for Program Instructors-2012

## **Program Enhancements**

### ***Preschool – Program Enhancements***

- New hours, program offerings, prices, etc.
- New Preschool Program tri-fold brochure
- Online Registration – Document downloads
- Online Monthly Payments
- Power Point Open House Presentation – 2-3 times per year
- New Staff Manual(s)
- New Pre School Assistant Position/Additional Staff
- Enhanced Curriculum – EX: sign language, Spanish, etc.
- New Staff Uniforms
- New Program Flyers
- Additional Staff Training meetings
- Improved budgeting process
- Improved Communication Process
  - General Daily Schedule Outline
  - New Lesson Plans
  - New Monitoring Procedures
  - Newsletters
  - Progress Reports to parents
  - Attendance Forms
  - Student Progress Reports
  - Classroom Calendars
- New Facility Inspection Reports
- Field Trip Guidelines
- Staff Expectation Meetings & Goals and Objectives Meetings

### ***Sports Programs – Program Enhancements***

#### **Archery**

- Instructor received grant to purchase brand new equipment in 2007
- Enrollment increased 100% plus at its highest point (5 to 10-16)

#### **Adult Slow Pitch Softball League – ASA**

- 2008 had highest single season team registration at 50 teams (spring & fall)
- Positive Rule Updates – EX: Wednesday Just For Fun Co Ed League
- 2 brand new scoreboards with 2 wireless remotes
- 2 new score booth electrical systems
- Online Registration/Document Downloads

### **Open Play Basketball**

- Added Corporate Open Basketball night
- Added Church Open Basketball night

### **3 on 3 Basketball League**

- New Employee only League in 2007
- 2 New 3 on 3 Basketball Public Leagues in 2012
- New Over 30 League introduced in 2012

### **Indoor Golf Driving Net**

- New tee box, net, and balls in 2012

### **Gymnastics**

- Progress Letters sent to parents
- Gymnastics Email Account - Email to parents on progress
- Improved Communication Process
  - Newsletters
  - Class Calendars
  - Worksheets – Take home items
  - 2 new whiteboards – announcements, etc.
- Skill Completion Signs – kids sign after they learn and complete
- New uniforms
- Posters advertising new free Wi-Fi in the building – parents use while they wait
- New Staff Manual
- New “House Rules” for Gymnastics
- New skill posters
- New equipment – EX: new low balance beam, cleaning supplies/equipment

### **Tennis Lessons**

- Additional Instructor
- Combined class schedule – youth and adults
- New participant t-shirt style

### **Pee Wee Athletics**

- New tee ball class in 2008
- All updated Manuals in 2012
- Updated Participant Awards – Certificates, Medals

The matrix of the recreation programs indicates the depth and strength of the offerings. This is done with a limited staff, one (1) fulltime coordinator and qualified instructors to run each of the programs.

- Programs are evaluated by the coordinator, tweaked for better results or dropped.
- There is an evaluation sheet at the end of each program that can be filled out by the participant or parent.
- A few new programs are initiated each year.

- The non-reverting account shows that the programs end up with a net profit after expenses. For the first 10 months of 2013 there was an income of \$164,115.08 and expenses of \$141,062.41 for a net profit of \$23,052.67.

#### Future needs for Recreation Programming:

- Need to work with the Greenfield Public Schools and the Hancock County Boys and Girls Club. Both entities in the Stakeholders' meeting indicated a willingness to work with the Department in regards to using their facilities. This would allow for better volleyball programs and a youth program could be started. It would also allow for better exercise programs and dance programs like the Senior Citizen Line Dance program. In addition these partnerships could provide a better situation for gymnastics programming, thereby increasing the attendance in the Parks gymnastic program.
- There is an interest in year-round water aerobics. The Department could start with an offering at Riley Pool in 2014; then work with the high school for Fall/Winter programming of this activity.
- Need to increase the non-resident fees. The non-resident fee bounces all over the place from \$2.00 for some programs to \$15.00 for others. This should be evaluated and the fee should be a set fee across the board. It appears that \$10.00 per offering would be a good starting point. Remember that any fee at Riley Pool is the same as a Greenfield resident. This is because of the money invested by Center Township into the pool in 1980.
- Riley Pool general admission fee should be looked at. Since the pool operation loses money each year this area must be evaluated. In 2011 it lost \$42,915.00; in 2012 it lost \$37,172.00; and in 2013 it lost \$25,986.00. This is an average annual loss of \$35,357.00 over the last 3 years. (*See Appendix H: Income vs. Expense Comparison Riley Swimming Pool*)

#### Recommendations:

- Eliminate the free swims on Tuesday and Thursday nights.
- Raise the daily fee (fees have not been increased since 2005) for youth (ages 6 – 17) from \$3.00 to \$4.50 and adults from \$3.50 to \$5.00. Then each night drop the fee by \$1.00 for each classification. By doing this the Department will receive a fee larger than the last 9 years, and the customer will feel that they are getting a price break.
- Eliminate the season pass for everyone. The Department does not sell many of these and the income would increase with the daily charge.

### **Criteria for Recreation Program Operations**

The recreation programming comes under the supervision of the Program Director (Jeremiah Schroeder) with input from the Superintendent, surveys, etc.

The Senior Center is supervised by the Director of the Center (Kim Voorhis). The maintenance criteria and the criteria for the recreation programmer would both be observed by her as the Director of the Senior Center.

Riley Pool staff is hired by the Pool Director (Mark Logan) in conjunction with the Recreation Program Director. The same criteria are followed for the operation of Riley Pool as for other programs. The current pool director is certified and is the swimming coach at Greenfield Central High School during the school year.

Program Diversity/Development

- Staff Directed Activities  
In all programs the staff should be observed participating in activities as a demonstrator, leader, participant, etc. In Child Care programs activities encompass the three main developmental areas: psychomotor, cognitive and affective, on a daily basis. In this setting, programming schedules should allow children to select independent activities as a part of the basic program. Staff members should be observed supervising these events at all time.
- Program Diversity  
Recreation programs for preschool ages (2-5) or primary ages (6-12), should develop a diverse and comprehensive activity schedule that offers balance between the following program areas with attention given to both passive and active endeavors.

Education	Instruction	Tournaments	Athletics
Games	Open Time	Special Events	Clubs
Fitness	Nature		

The degree of compliance will be measured by the balance a site provides the participants based on this criteria. For Child Care sites, the schedules and observable behavior of children should indicate there are equal divisions of activities between active play and quiet times. The specific area requirements are as follows: Active Play, Homework/Reading, Arts and Crafts, Free Time, Table Games and Special Events.

- Age Diversity  
This criteria is in direct relation to the above Program Diversity section and is determined by the frequency of programs designed for a particular age group. Again, “balance” of programming by age group is expected. Observable activities should be indicated on the schedules that are suitable to the chronological age of a specific group of people. General age groups are as follows:

Older Adults 65+	Adults 36-64	Young Adults 18-35
Teens 13-17	Youth 6-12	Toddlers 2-5

Reports/Records

- Professional Services Time Records  
Due to government regulations, professional services are utilized only in rare occasions. Instructors now fall into two categories; Contract or Part-Time Staff, depending on the arrangements that are made. As a rule of thumb, individuals working by the hour are

considered as part-time employees. Individuals providing instruction need to be contracted for the program's duration and a contract completed and approved by the appropriate supervisors then signed by the Park Superintendent.

- **Instructor Contracts**  
Contracts must be completed and signed by the Park Superintendent for all professional service work. A copy of the Instructor Contract must be filed on site.
- **Work Orders**  
Work orders are to be completed as needed by facility managers and turned in to the program supervisors for review. Copies should be kept on file at the site and follow up done if a reasonable amount of time has transpired without action being taken. When completing a work order, staff needs to be as explicit as possible concerning the work being requested. This enables the Park Superintendent to best determine what staff to assign to complete the task. Good communication is imperative.
- **Evidentiary Claims**  
Evidentiary claim forms should be filed when lost or misplaced items are found on site. Particular attention should be addressed when items may be of a criminal nature and a police report filed. Completed claim forms should be filed on site for review and reference.
- **Facility Use Permits**  
Facility use permits are to be the appropriate facility supervisor after a Facility Use request has been made by an individual/group. Proper procedures should be followed depending on the type of request made. Permits issued within the agency are to be kept on file for review and reference.
- **Disciplinary Reports**  
In accordance with the Department's disciplinary policy, completed disciplinary reports are to be kept filed on site and a copy is to be turned into the program supervisor at the administration office. Copies of completed disciplinary reports are to be filed on site for review and reference.
- **CPR/First Aid Certification**  
A copy of the CPR and First Aid certificate should be on file at each park facility. Due to State regulations one staff member at each location must have CPR and First Aid certification. It is the Park Superintendent's responsibility to schedule staff for training.
- **In-Service Training Records**  
Documentation of courses hours and instructors providing training must be listed and filed on site for review and reference. Original documentation will be filed with the Park Superintendent's office.

- **Orientation Documentation**  
All staff members must review job and City policy regulations. A copy of the orientation checklist should be on file at the employee's work site and the original will be filed at the Park Superintendent's office.
- **Manuals**  
Employees will have access to the following:
  - Personnel Policies
  - Safety Policies
  - Yearly Budget
  - Master Plan
  - Marketing Plan
  - Annual Brochure
- **Attendance Records**  
All sites are required to keep attendance records daily.
- **Revenue Report**  
Procedures for handling of cash are established by the State Board of Accounts. Cash reports are to be filed on site for review and reference and with the Park Superintendent's office.
- **Performance Appraisal**  
A copy of each active staff member's performance should be kept on file at each site. Evaluations are to be administered by the Park Superintendent by the stated evaluation date.
- **Medical Records**  
Medical records for agency employees will be kept by the Human Resource office.
- **News Letters/Reports**  
The Superintendent, Recreation Coordinators, Curator(s) and Naturalist(s) are required to develop and publish monthly newsletters or activity schedules. A copy should be on file at the site and the Park Superintendent's office.
- **Permission to Administer Medication**  
No employee will administer medication. Participant will be responsible for this. Staff will store medication and give said medication to the participant per written request by the parent or legal guardian.
- **Written Permission Slips for Field Trips**  
Permission slips for field trips should accompany staff on each trip away from the site then kept on file for one year. Each field trip requires a separate permission slip signed by the parent or legal guardian. Program leaders should keep signed forms with them throughout the duration of the trip then place in the office file for reporting purposes.

- **Staff Meetings**  
Staff meetings should be held as necessary to communicate important information or provide staff training. This should be the responsibility of the Park Superintendent for his staff; the Recreation Coordinators for their staff; and the Park Maintenance Director for his staff.

### Operations

- **Fire Extinguishers**  
Fire extinguishers need to be checked regularly and inspected annually. It is the facility manager's responsibility to insure this process is completed.
- **Operational Manual**  
A personnel and safety manual is expected to be located at each site.
- **Filing System in Order**  
Each site is required to keep the filing system current and in order.
- **Work Schedule**  
Daily and weekly schedules will be issued by the proper superintendent and/or designees.

### VISION

There are many opportunities for the Department to become all that it can be for the citizens of Greenfield. Some of the keys to taking advantage of these opportunities are:

- Active promotion of park and recreation programs and facilities needs to be built around strong branding. This may be the colors used, a logo that exemplifies the Department, consistent use of the same fonts and design layouts for flyers, newsletters, stationary, etc.
- Pursue and encourage additional collaborative efforts with community groups, industries, Greenfield Public Schools, Hancock County Boys and Girls Club, and Center Township.
- Pursue revision of local regulations and ordinances to maximize provision of resources and ensure viable parkland to allow for growth and expansion of the park system. An example of this would be to get Riley Park included in the Downtown TIF program.
- That this new 5 year Master Plan will help implement the vision for a Department that will provide quality parks, recreation facilities and programs. If done successfully it will meet the expressed desires of the citizens who worked with and wanted this new plan in place.

## PUBLIC INPUT AND THE FRAMING OF THE ACTION PLAN

From the mailed questionnaire (165 responses), we garnered information which combined with the stakeholders and the open public meeting helped develop the Action Plan. (See Appendix E for the Survey Questionnaire and Appendix F a tabulation of the questionnaire responses) Key items are as follows:

- A majority of the people that responded visited a park on a weekly or monthly basis. (78)
- The majority of the people that responded were 26 to 64 years of age. (114)
- Of the respondents, 71 lived next to or within 5-10 blocks of a park.
- 152 of the respondents lived in Greenfield from 1 to 20 years.
- Income per family was on the high end with 101 respondents having a total family income of \$50,000 or more.
- Respondents heard about the programming and facilities of the Greenfield Parks and Recreation Department through the following: newspapers (86); word of mouth (73); internet (40).
- 24 respondents indicated that they had a physical or mental handicap. This is an average of 14.5% from the respondents compared to 13.1% shown by the US Census.
- Primary reasons given for not participating in programs: Lack of interest in the programs offered (25); no one to participate with (16); and 40 participants indicated that they participate as much as they want to.
- Programs participated in by respondents:
  - Walking or hiking (82)
  - Playgrounds (67)
  - Biking and trails (60)
  - Swimming (52)
  - Swim lessons (21)

These were the major items listed. Again, since the questionnaire shows (60) in the age range of 26-45, it is strange that there is not a more noticeable participation in soccer (2), baseball (1), daycare (2), and preschool (6). These programs are by far and away the ones with the largest registration, IE. Soccer (600+), baseball (200+); daycare and Kid Kamp (60); Preschool (70+).

- Are there enough Parks? 79 said no.
- If no, what should the Park Department do?
  - Build an all-purpose gym (61)
  - Seek use of school facilities (60)
  - Build a small indoor pool (47)
- If offered, what would you participate in?
  - Splash pad at Riley Pool (52)
  - Gymnasium/Recreation Center (42)
  - Photography lessons (37)
- Does Greenfield need a new Water Park?
  - 103 replied yes
  - 44 said no
- Which facilities need to be repaired or replaced in the next five (5) years? (Using a combination of high and medium.)
  - Indoor/outdoor aquatic pool (100)
  - Biking Trails (93)
  - All-purpose Center (88)
  - Shelter and picnic areas (86)
  - Nature Park (81)
  - Outdoor Basketball Courts (53)
- Would you favor a bond issue for major development of park facilities?
  - 84 said yes
  - 46 said no
- Would you increase user fees?
  - 92 said yes
  - 55 said no
- If you had \$100.00 to spend, what would you spend it on?
 

○ New swimming pool with amenities	\$3,625.00
○ Maintenance of existing facilities	\$3,475.00
○ Land acquisition and development of trails	\$3,060.00
○ Improvements to existing pool	\$1,356.00
○ Additional athletic fields for sports	\$ 880.00
○ Other, (nothing listed)	\$ 319.00

## Stakeholders Key Comments:

In regards to the questions given to them, they answered as follows:

- |                                   |   |
|-----------------------------------|---|
| 1. Maintain what you have         | 5 |
| 2. Build more trails              | 7 |
| 3. Build a new pool/attractions   | 4 |
| 4. More use of school facilities  | 3 |
| 5. Would you support a bond issue | 3 |

They had a variety of answers that supported items in the mailed questionnaire. These answers supported issues like more use of the school facilities and the Boys and Girls Club; that the parks are safe and well maintained; maintain current facilities and do necessary repairs; look at an improvement with the pool facility; connectivity with the Pennsy Trail and other trails already in place.

### Public Meeting

While the attendance was small they shared many thoughts regarding the park and recreation offerings. See the written report on this meeting in regards to their view on strengths, weaknesses and what they like and did not like about the program and facilities. *(See Appendix C)*

They would like to see volleyball leagues for teenagers; indoor walking area for all ages. They would like a community building, facility improvements for Riley Pool, storage area at Brandywine Park for youth softball and trail connectivity.

We listed the repair and maintenance issues with the proposed cost so that they understood what was needed and the cost.

The following items were selected from a listing as a priority. A point system was used and the results are as follows:

- |   |           |
|---|-----------|
| 1. More use of the school facilities              | 21 points |
| 2. Build a new pool with features                 | 18 points |
| 3. Maintain what you have                         | 17 points |
| 4. Build more trails and connect them             | 15 points |
| 5. Build a community building with an indoor pool | 6 points  |
| 6. Nature programming                             | 3 points  |
| 7. Support a bond issue                           | 0 points  |

**GREENFIELD PARK AND RECREATION  
ACTION PLAN:**

2014 - 2018

<b>DESCRIPTION:</b>	<b>Estimated Cost</b>	<b>Funding Source</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>
<b>Systemwide and Administration</b>							
Replace necessary office equipment							
Computers	\$ 1,300.00	Park Budget	x	x	x	x	x
Copier	\$ 7,000.00	Park Budget	\$8,300	\$1,300	\$1,300	\$1,300	\$1,300
Strengthen working relationship with school	Minimum use fees	Non-reverting	x	x	x	x	x
Pool and Pavillion use							
Increase marketing of programs	\$ 1,000.00	Park Budget	x	x	x	x	x
		Non-reverting	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
Purchase viable park land for trails, trail connectors and additional land purchase as needed, or becomes available.	\$140,000.00	Grants, gifts donations	x	x	x	x	x
Process started to purchase between 20-27 acres contiguous with Beckenholdt Park for \$70,000 in 2014.		Park Budget					
Continue annual employee evaluations		IN Bicentennial Nature Trails					
	\$0.00	none needed	x	x	x	x	x
Continue annual ADA Compliance evaluation and park policies review and updates	\$0.00	none needed	x	x	x	x	x
Continue to foster relationships with governmental entities, especially city council and the county commissioners	\$0.00	none needed	x	x	x	x	x

**GREENFIELD PARK AND RECREATION  
ACTION PLAN:**

2014 - 2018

DESCRIPTION:	Estimated Cost	Funding Source	2014	2015	2016	2017	2018
<b>Systemwide and Administration</b>							
Provide additional programs for the Parks Department and the Senior Center based on need	\$0.00	none needed	x	x	x	x	x
Continue and improve efforts to buildup Endowment with the Hancock County Community Foundation	\$0.00	none needed	x	x	x	x	x
Develop an annual capital replacement program for equipment, facilities and land purchase	\$0.00	none needed	x	x	x	x	x
Continue working with GYBA on baseball complex on park property at Greenfield Middle School. This could be a complex of at least six (6) fields built for specific age groupings; needs to be determined by GYBA	N/A	Grants and donations No Parks \$ committed	x	x	x	x	x
Provide on-going training and certification for appropriate employees	\$ 3,000.00	Park Budget	x	x	x	x	x
			\$3,000	\$3,000	\$3,000	\$3,000	\$3,000

**GREENFIELD PARK AND RECREATION  
ACTION PLAN:**

2014 - 2018

	Estimated Cost	Funding Source	2014	2015	2016	2017	2018
<b>DESCRIPTION:</b>							
<b>Beckenholdt Park</b>							
New playground piece appropriate for this park; will help to encourage shelter rentals, while providing a much needed activity piece for youngsters.	\$ 35,000.00 to \$75,000.00	Park Budget TIF Grants		x \$35,000	x \$40,000		
Follow up with purchase of 20-27 acres adjoining this park <i>Cost was \$140,000 with \$70,000 match coming from transfer of land from Parcs, Inc. to Greenfield. Cost will be determined by the number of acres purchased; and if the developer can have his land brought into the city, which would increase the value of the acreage.</i>	\$140,000 with grants, etc. Should be \$70,000 in Parks Budget maximum	Purchase with transfer of property from Parcs, Inc. and IN Bicentennial Nature Trails Impact fees for deficit	x \$70,000				
If the acreage has been added then add trails to connect with current trail within this park	\$ 70,000.00 to \$80,000.00	Grants, impact fees, park budget		x \$40,000	x \$40,000		
New signage on the corner of the park and 300N. This signage should reflect what is offered with the park, IE. Fishing pond, dog park, trails, etc.	\$ 10,000.00 to \$15,000.00	Park Budget Grants	x \$15,000				
Memorial Brick Sales for pets. Includes fencing, signage, landscaping, etc.	\$ 5,000.00 over a 5 year period	Park Budget Sale of Burial Plots, Memorial Bricks	x \$1,000	x \$1,000	x \$1,000	x \$1,000	x \$1,000

**GREENFIELD PARK AND RECREATION  
ACTION PLAN:**

2014 - 2018

DESCRIPTION:	Estimated Cost	Funding Source	2014	2015	2016	2017	2018
<b>Brandywine Park</b>							
Replace damaged fencing, gates	\$ 10,000.00	Park Budget Non-reverting		x \$10,000			
Irrigation for the three (3) softball outfields	\$ 25,000.00	Park Budget Grants		x	x		
Walking trail around the park with access off of Morristown Park 3,513 sq. yd. x \$19.00; connector path from Morristown Pike (see <i>Pennsy Trail and Network section of Action Plan</i> )	\$ 70,000.00	Park Budget Grants; LWCF Impact Fees Non-reverting		\$10,000	\$15,000		\$70,000
<b>Commons Park</b>							
Add on to new piece of equipment that was installed in 2013-14	\$ 6,500.00	Park Budget				x	
Fibar (\$2,000) to be used as referenced in Accessibility (pg.6)	to \$9,500.00	Impact Fees	x	\$2,000		\$7,500	

<b>Elmore Center and Seniors Center</b>							
Encumbent bike for Exercise Area	\$ 5,000.00	Park Budget		x \$5,000			
Handicap mini bus - 14 passenger, 2010. A quote from a dealer indicates the cost for 2009 Collins Super Bantam (this vehicle would be 10 years newer than the present bus that is being used. Also, the center could expect a minimum trade-in on the current bus and van at \$3,200 to \$3,500.	\$ 28,000.00	Park Budget Grant	x \$14,000	x \$14,000			

**GREENFIELD PARK AND RECREATION  
ACTION PLAN:**

2014 - 2018

DESCRIPTION:	Estimated Cost	Funding Source	2014	2015	2016	2017	2018
<b>Maintenance</b>							
Purchase F250 Super Cab with plow to replace 1996 Ford F150 plow truck	\$ 30,000.00	Park Budget <i>Will have trade-in value</i>		x \$30,000			
Purchase slit seeder 3pt. hitch	\$ 5,500.00	Park Budget		x \$5,500			
Purchase a new front-end loading tractor to replace the 1990 Kubota tractor	\$ 25,000.00	Park Budget			x \$25,000		
<b>Macy Park</b>							
Build a neighborhood ballfield	\$ 12,000.00	Park Budget *LWCF 50/50		x \$6,000			
Dirt work - inhouse \$4,000							
Infield Fill \$4,500							
Bases/Home Plate \$ 500							
Backstop Fencing \$3,000							
Trail around park that will connect to neighborhood streets. 2,200' x 6' wide (concrete \$61,000; asphalt \$35,000)	\$ 35,000.00	Park Budget Impact Fees *LWCF 50/50		x \$17,500			
Parking area 120' x 25' - Asphalt	\$ 9,000.00	Park Budget Grants *LWCF 50/50		x \$4,500			
Playground Equipment - install \$30,000.00 surfacing \$3,000.00	\$ 33,000.00	Park Budget Grants *LWCF 50/50		x \$16,500			
50 Trees@\$100 each; planted by staff	\$ 5,000.00	Park Budget Regreening Donations			x \$5,000		

\* Land and Water Conservation Fund (LWCF) is a 5//50 match program.

**GREENFIELD PARK AND RECREATION  
ACTION PLAN:**

2014 - 2018

DESCRIPTION:	Estimated Cost	Funding Source	2014	2015	2016	2017	2018
<b>Pennsy Trail and Network</b>							
Broadway Street south of US 40 connecting Pennsy Trail. Trail will go on top of Franklin St. Drainage project. Project is 800' long by 10' wide = 8,000 sq.ft x \$19.00/sq. ft	\$152,000.00	Impact Fees LWCF	x \$76,000				
Walking path through Hancock County Fairgrounds that will connect to Riley Park. Approximately 1,400 ft. long x 10' wide = 14,000 sq. ft x \$19.00/sq. ft.	\$266,000.00	Impact Fees LWCF		x \$133,000			
Pennsy Trail connector to Brandywind Park. Use Morristown Pike to the backside of Brandywine Park. 2,500', 6' wide asphalt trail with 6" aggregate base x 25,000 sq. ft x \$19/sq. ft	\$475,000.00	Impact Fees ISTEA LWCF			x \$237,500		
Riley Literary Trail <i>Included in the Downtown Revitalization Plan.</i> Pennsy Trail down American Legion to North St. then go west on North St. to the back entrance to the Riley House Museum; go across US 40 and down Riley St. to Pennsy Trail. Roads and sidewalks already in place. Project is 3,050 ft. long.	\$ 2,500.00 mostly for signage on this trail for directions	Park Budget		x \$2,500			
Franklin Road to Beckenholdt Park INDOT will be doing work on the overpass in the next 5 years. A meeting is scheduled with INDOT to request additional width on the bridge over I70 for a pedestrian walkway. Overpass is on INDOT schedule for 2017. Project 6,300' long x 10' wide= 630,000sq. ft x \$19/sq. ft.	\$1,197,000	Impact Fees LWCF ISTEA				x \$299,250	x \$299,250
Hospital to Riley Park & Trail Begins on Swope St. by hospital and runs south to Lincoln St. Lincoln St. east to Baldwin St. which intersects with Will Phillips Way that accesses Riley Park. Trail would have bike lane markings and signage to Riley Park and Pennsy Trail.	N/A						x
Broadway and New to Wellness Center - This is a city project; not necessarily a Parks project at this time.	TBD						

Note: Used 10' width for trails. Cost could be reduced if 8' or 6' width is used.

**GREENFIELD PARK AND RECREATION**

**ACTION PLAN:**

2014 - 2018

DESCRIPTION:	Estimated Cost	Funding Source	2014	2015	2016	2017	2018
<b>Riley Home and Garden</b>							
New concrete steps to the front entrance of the Riley Home and the Riley Museum, \$1,500.00 each	\$ 3,000.00	Park Budget	x \$3,000				
Carriage House - make ADA accessible with a ramp into the Carriage House. Remodel inside for craft workshops and displays. Open North end of the building to address small audiences on the lawn. Plan developed by Schmidt Associates; ready for bid solicitation.	Unknown, but may be in the \$40,000 to \$60,000 area	Park Budget TIF Grants				x \$15,000	x \$15,000

**GREENFIELD PARK AND RECREATION  
ACTION PLAN:**

2014 - 2018

	Estimated Cost	Funding Source	2014	2015	2016	2017	2018
<b>Riley Park</b>							
Surfacing of two (2) basketball courts, crack repair, three coats of Laykold color fler	\$ 5,300.00	Park Budget		x			
		TIF		\$5,300			
Four (4) new backboards, posts and nets (\$1,800 each)	\$ 7,200.00	Park Budget		x			
		TIF		\$7,000			
Surfacing of six (6) tennis courts (\$2,650.00 each court)	\$ 15,900.00	Park Budget			x		
		TIF			\$15,900		
Install six (6) sets of tennis posts, nets, sleeves, etc.	\$ 7,680.00	Park Budget			x		
		TIF			\$7,680		
Fencing Basketball Courts (21)	\$ 15,700.00	Park Budget		x			
		TIF		\$15,700			
Fencing Skateboard Park	\$ 10,000.00	Park Budget		x			
		TIF		\$10,000			
Fencing of six (6) tennis courts	\$ 30,000.00	Park Budget			x		
Spread budget 2017 Holdover with contract and tie into 2018 for Spring installation		TIF			\$15,000	x	\$15,000
New Playground equipment - Hillside Slide	\$ 20,000.00	Park Budget			x		
		TIF			\$20,000		
Replace the shelter on the west side of Brandywine Creek. Add electrical hookup.	\$ 30,000.00	Park Budget				x	
		TIF				\$30,000	
Repair the north and south bridges over Brandywine Creek. Expand the north bridge to accommodate mowers and gators.	N/A	Impact Fees					
		Park Budget			x		
		TIF					
Remediation of Brandywine Creek. 180' between the south bridge and just below the playground on the east side of the creek. Use COIR logs ( <i>tightly wound coconut fiber</i> )	\$ 14,000.00	Park Budget		x			
		TIF		\$7,000	x		\$7,000
Fibar as referenced in Accessibility (pg. 6) for Riley Pavilion and tot Playground	\$ 8,355.00	Park Budget					
			x				\$8,355

**GREENFIELD PARK AND RECREATION**

**ACTION PLAN:**

2014 - 2018

DESCRIPTION:	Estimated Cost	Funding Source	2014	2015	2016	2017	2018
<b>Riley Pool</b>							
Spray pad with 14 features; plus assembly control center and water supply hookup. City is trying to include Riley Park into the current Downtown TIF area that stops just short of Riley Park	\$ 70,000.00	Park Budget TIF Bond			x \$35,000	x \$35,000	
<b>Shelter House</b>							
New ceiling to compliment the new lighting installed in 2013.	\$ 4,000.00	Park Budget	x \$4,000	x			
Expand current restrooms	\$ 20,000.00 to \$25,000	Non-reverting from Summer Day Camp TIF		x \$25,000			
<b>Thornwood Park</b>							
Build a Nature Center for Outdoor Education purposes.	\$ 50,000.00	Park Budget Grants Impact Fees				x \$50,000	
Place a bridge over the ravine/wet area	\$ 6,000.00	Park Budget Grants Impact Fees		x \$6,000			
Build a parking lot for this park; close to the Nature Center	\$ 12,000.00	Park Budget Grants Impact Fees		x \$12,000			
<b>Wilson Greenway</b>							
Construct park amenities, ie. Shelter. This would provide another reason to use this natural, open park area.	\$ 26,000.00	Park Budget Impact Fees					x \$26,000
<b>ANNUAL TOTALS:</b>			\$205,655	\$423,800	\$469,380	\$458,050	\$416,550

\* Where the budget is spread over 2 years there is this symbol (x) in each column. \* Where we think LWCF can be used, we placed 1/2 of the cost.

\* It appears Riley Park may be included in the Downtown TIF; not sure how this will impact amounts.

\* Impact fees would depend on the amount available to the Department each year.

## **SUMMARY**

This Master Plan is to be utilized as a tool for the future growth and development of the Greenfield Parks and Recreation Department. This plan should be used as a map for the Department's future growth. In order to keep it viable it should be reviewed by the Superintendent and the Parks Board every six months. Accomplishments need to be noted as well as issues that are being struggled with. Also, there may be some items that can be moved forward because of reasons such as unexpected donations, grant opportunities, etc. Others may have to be moved back for any number of reasons. The Board along with direction from the Superintendent can work together on these issues; and put in place new shared concepts.

# APPENDICES

**STAKEHOLDERS INTERVIEWS, JUNE 11, 2013**

The individuals responding to the following questions were chosen for this exercise because of their leadership role in the community. Their responses, thoughts and suggestions are to be interwoven with the responses received from the community via a questionnaire which was delivered to the 3,000 utility users within the city of Greenfield. The input received from the questionnaire and the stakeholders was used as a guide when holding the general public meeting on June 12, 2013. From this final focus group meeting and the replies and opinions received, the best action plan for the Greenfield Parks and Recreation Department for the next five years will be determined.

*(Note: P&R in the questions will refer to the Greenfield Parks and Recreation Department)*

**QUESTIONS**

- 1. Do you, or any of your family members use any the P&R facilities or programs? If yes, please list.**

Linda Gellert, Greenfield School Superintendent

1. Tennis Courts
2. Baseball Fields
3. Pavillion

Tricia Raichart, Covance

Not at this time. Kids use to be in park all of the time. Trails.

Darren Turner, Executive Director, Hancock County Boys and Girls Club

1. Riley Park overall
2. Soccer/Softball (youth/adult) – Brandywine Park
3. Riley Pool
4. Riley Home
5. Mary Moore Park
6. Pennsy Trail

Jim Mayfield, Daily Reporter

1. Trail
2. Riley Park
3. All outdoor facilities

Connie Schmidt, Hancock Arts Council

Years ago, very much; kids are grown now but we do utilize the Pennsy Trail.

Dick Pasco, Mayor, City of Greenfield

No.

Skip Kuker, Executive Director, Hancock County Economic Development

Yes. Trails, pool, day camp.

Rick Edwards, Hancock Regional Hospital

Go to a few parks and Pennsy Trail.

Judy Swift, Vice President, Greenfield Banking Company; on City Council

Yes. Pennsy Trail, Greenfield in Bloom, Brandywine Park for Soccer, have attended functions at the Shelter House and Riley Home.

Mary Gible, Executive Director, Hancock County Community Foundation

Riley Park extension from/to Pennsy Trail.

## **2. What is your general perception of the P&R facilities?**

Linda Gellert, Greenfield School Superintendent

Well kept, mowed, clean, historical review.

Tricia Raichart, Covance

Clean, well operated, organized.

Darren Turner, Executive Director, Hancock County Boys and Girls Club

Well maintained, beautiful facilities and well utilized for most part

Jim Mayfield, Daily Reporter

Very good. Good amount of green space for small community; same for programs.

Connie Schmidt, Hancock Arts Council

No response.

Dick Pasco, Mayor, City of Greenfield

Very favorable.

Skip Kuker, Executive Director, Hancock County Economic Development

Very good.

Rick Edwards, Hancock Regional Hospital

Good job.

Judy Swift, Vice President, Greenfield Banking Company; on City Council

Very nice and well run.

Mary Gible, Executive Director, Hancock County Community Foundation

No response.

### 3. What do you perceive as the strengths and weaknesses of the P&R?

Linda Gellert, Greenfield School Superintendent

Strengths: Leadership, new face  
Historical view, Brandywine Creek is an asset  
Dog Park, well designed

Weaknesses: Need to tie in trails, otherwise need to drive vehicle to get to most park facilities.

Tricia Raichart, Covance

Strengths: Parks available for families and organized activities for children.

Weaknesses: Parks – staff or budget need to be increased to keep up with demand

Darren Turner, Executive Director, Hancock County Boys and Girls Club

Strengths: Leadership and well maintained.

Weaknesses: Maybe over-extended due to staffing

Jim Mayfield, Daily Reporter

Strengths: Long-standing programs, skilled community development and strong ties.

Weaknesses: None listed.

Connie Schmidt, Hancock Arts Council

Strengths: What I see and use I enjoy very much. Major strength I see is trails, picnic areas, trees.

Weaknesses: Not totally aware of what is available.

Dick Pasco, Mayor, City of Greenfield

Strengths: Facilities

Weaknesses: None listed.

Skip Kuker, Executive Director, Hancock County Economic Development

Strengths: Wonderful land areas

Weaknesses: Not enough funding

Rick Edwards, Hancock Regional Hospital

Strengths: I can tell the Parks have had a lot of thought given to them; good things happening.

Weaknesses: Need trail to Beckenholdt Park connecting Greenfield Middle School.

Judy Swift, Vice President, Greenfield Banking Company; on City Council

Strengths: Staff, programs, trail, Beckenholdt Park, Brandywine Park

Weaknesses: Pool, no splash park, need a real restroom on trail (or very close by), need a play park downtown area.

Mary Gible, Executive Director, Hancock County Community Foundation

Strengths: Variety, number of parks, dedication of community to parks.

Weaknesses: none listed

**4. In your opinion what are the facility and program needs for the P&R for the future?**

Linda Gellert, Greenfield School Superintendent

Bike trail connectors  
Better partnership with school

Tricia Raichart, Covance

I don't know enough about them to answer

Darren Turner, Executive Director, Hancock County Boys and Girls Club

No response

Jim Mayfield, Daily Reporter

Art/music for downtown program; that become a regular draw.

Connie Schmid, Hancock Arts Council

More Trails, opportunity to bring the arts to the park and food opportunities in the park, ie. Food trucks or other vendors.

Dick Pasco, Mayor, City of Greenfield

None. Maybe a downtown park.

Skip Kuker, Executive Director, Hancock County Economic Development

More Trails

Rick Edwards, Hancock Regional Hospital

Trails to connect parks.

Judy Swift, Vice President, Greenfield Banking Company; on City Council

Riley Park floods, what can be done? Splash park for families, play park downtown, real restroom on trail, improvements to pool. Since my grandchildren are getting older, I will be much more involved in park/city amenities.

Mary Gible, Executive Director, Hancock County Community Foundation

Restroom and water on Pennsy Trail. Camera between Franklin and Lilly. Waterpark concept, trail connections, large gathering space.

**5. Do you have thoughts regarding operations or maintenance issues that should be addressed?**

Linda Gellert, Greenfield School Superintendent

Waterpark – Extend TIF for funding source

Tricia Raichart, Covance

Became aware of parks maintenance and need for volunteers or budget

Darren Turner, Executive Director, Hancock County Boys and Girls Club

Overall review of programs.

Jim Mayfield, Daily Reporter

No response.

Connie Schmid, Hancock Arts Council

No.

Dick Pasco, Mayor, City of Greenfield

No.

Skip Kuker, Executive Director, Hancock County Economic Development

Nope.

Rick Edwards, Hancock Regional Hospital

No.

Judy Swift, Vice President, Greenfield Banking Company; on City Council

I really don't know exactly who is to do what in the city-thinking of weeds/tall grass. I am always interested in keeping the city clean, neat, grass mowed, weeds controlled, flowers and trees and small parks in areas for children to play.

Mary Gibble, Executive Director, Hancock County Community Foundation

Seamless transition between leadership of department. Make sure everything is accessible to all.

**6. How do you envision the prioritization and allocation of funds for the P&R?**

Linda Gellert, Greenfield School Superintendent

Maintenance, new development, connector, infrastructure.

Tricia Raichart, Covance

?

Darren Turner, Executive Director, Hancock County Boys and Girls Club

No response.

Jim Mayfield, Daily Reporter

No response.

Connie Schmidt, Hancock Arts Council

Not only for current needs, but future endeavors

Dick Pasco, Mayor, City of Greenfield

No response.

Skip Kuker, Executive Director, Hancock County Economic Development

Put in more quality of life activities in the programming

Rick Edwards, Hancock Regional Hospital

Trails needed to connect.

Judy Swift, Vice President, Greenfield Banking Company; on City Council

I feel parks and rec are extremely important to a community. I want us to have enough parkland for our size; as we grow the parks need to grow also.

Mary Gible, Executive Director, Hancock County Community Foundation

No response

**7. If you feel that the P&R plays a role in the long term sustainability of the city as a whole, please explain.**

Linda Gellert, Greenfield School Superintendent

Quality of life and green space

Tricia Raichart, Covance

Absolutely, people need a place to be outdoors for play, exercise, etc.

Darren Turner, Executive Director, Hancock County Boys and Girls Club

Very important aspect of the city.

Jim Mayfield, Daily Reporter

Parks and Rec are increasingly becoming a more central consideration for families looking at communities. A good park and rec department is essential to community life.

Connie Schmidt, Hancock Arts Council

Health partnerships and quality of living

Dick Pasco, Mayor, City of Greenfield

Very important with new healthy life styles

Skip Kuker, Executive Director, Hancock County Economic Development

Yes, from a quality of life perspective

Rick Edwards, Hancock Regional Hospital

Critical. Parks are important to our future.

Judy Swift, Vice President, Greenfield Banking Company; on City Council

When people decide to move to an area they look at schools, the “feel” of the community—is it clean, neat, flowers, trees, parks, retail, trails, family amenities. I feel P&R plays a big part.

Mary Gibble, Executive Director, Hancock County Community Foundation

No response

**8. The P&R encourages and uses partnerships and volunteers in its current operations. Please give us your opinion of what the P&R could do to increase these opportunities.**

Linda Gellert Greenfield School Superintendent

Mentor Protégé Programs – career ready. Contact Steve Bryant at GCHS  
Student Leadership, Contact Sue Coleman at GCHS

Tricia Raichart, Covance

Make local businesses, churches, etc. aware

Darren Turner, Executive Director, Hancock County Boys and Girls Club

Increase partnership with BCGHC

Jim Mayfield, Daily Reporter

Become involved in City redevelopment. This could lead to volunteers for park and recreation needs

Connie Schmidt, Hancock Arts Council

No response

Dick Pasco, Mayor, City of Greenfield

No response.

Skip Kuker, Executive Director, Hancock County Economic Development

Let the volunteers know they are valued

Rick Edwards, Hancock Regional Hospital

More information to all

Judy Swift, Vice President, Greenfield Banking Company; on City Council

Decide who you would like to partner with then approach them and see what could be worked out. Ask for volunteers.

Mary Gibble, Executive Director, Hancock County Community Foundation

No response

**9. In the last three Master Planning sessions the majority of participants have indicated the following needs:**

- a. Maintain what you have.**
- b. Build more trails and connect them.**
- c. Build a new pool with attractions that will increase participation.**
- d. More use of school facilities.**
- e. Will support a bond issue for a major project.**

**Your opinion on the above mentioned items would be appreciated.**

Linda Gehert, Greenfield School Superintendent

No response.

Tricia Raichart, Covance

?

Darren Turner, Executive Director, Hancock County Boys and Girls Club

No response.

Jim Mayfield, Daily Reporter

Not sure about pool. Agree with all others.

Connie Schmidt, Hancock Arts Council

Support all of above.

Dick Pasco, Mayor, City of Greenfield

Yes to maintaining what have, building more trails and connecting them, and more use of school facilities. No to bond issue and (?) for pool.

Skip Kuker, Executive Director, Hancock County Economic Development

OK on bonds and more trails

Rick Edwards, Hancock Regional Hospital

(1) Trails and connecting them (2) maintain what have (3) pool, maybe another location? (4) Use of school facilities for athletics (5) would support bond.

Judy Swift, Vice President, Greenfield Banking Company; on City Council

I agree with the top 3. I am not sure what is meant by more use of school facilities – do we? Can we? Have we checked into it? What facilities would we like to use? Is there time available? I am supporting a bond issue currently for Potts Ditch. I am willing to listen to different ideas on where the money can come from. I'm not sure what options we have.

Mary Gibble, Executive Director, Hancock County Community Foundation

No response

ADDITIONAL COMMENTS:

Linda Gehert, Greenfield School Superintendent

Mark trails so you know how far you have gone.  
Can the pool area be part of a TIF area?

Darren Turner, Executive Director, Hancock County Boys and Girls Club

Could use the Boys and Girls Club for activities after 6:00 p.m. other than January-February and March. Get together and talk about this. Can technology be added to P&R programs. Wish list for needs, volunteers, etc.

Jim Mayfield, Daily Reporter

Get involved with the Revitalization Planning. Keep your identity make sure you keep branding in the public's eye. Keep ahead of the oncoming growth pattern for the area. High level apartments along the trail by old Newcomer Lumber.

Connie Schmid, Hancock Arts Council

Private/Public interaction with the department. Arts can help draw people into the community.

Dick Pasco, Mayor, City of Greenfield

City is looking at developing an urban park on the old Ranch Market property. Regarding a Splash he does not see a bond issue being a viable solution at this time. All budgets being cut 3% for 2014. Felt Park Dept. had 5 vehicles for 3 fulltime persons, need to get rid of something. Take the 2 senior vehicles and get one. Supports more user fees.

Skip Kuker, Executive Director, Hancock County Economic Development

Get the Tourism and Visitors Bureau more involved both in participation and monetarily. Trails important for alternative transportation. Can Greenfield trails hook into county wide network. County Commissioners are more interested in trails today than in the past. Feels people support P&R but don't have a healthy respect for the value to the community overall. Need to get political support in a positive manner.

Rick Edwards, Hancock Regional Hospital

Hospital may be interested in partnership with their wellness center, if city wanted to add something and operate it. They serve adults primarily and don't encourage youth participation but they do get some. Their membership fee is \$42.00 monthly; \$72.00 for family; kids can be attended to in the Jingle Club for \$2.00 per visit.

Judy Swift, Vice President Greenfield Bank, Member of City Council

I will talk with my children and bring comments back to the Park and Recreation Superintendent.

Mary Gible, Executive Director, Hancock County Community Foundation

Make sure everything is available to everyone.  
A community building would serve the many needs of the community

**Greenfield Parks and Recreation Department  
 MASTER PLAN KEY STAKEHOLDERS INTERVIEWS**

6/11/2013

Signature

Clark Ketchum - Consultant

10:00 AM	Linda Gellert, GSCS Superintendent	
10:20 AM	Tricia Raichart, Covance Community Outreach & Project Coordinator	
10:40 AM	Darren Turner, Boys & Girls Club of Hancock County	
11:00 AM	Jim Mayfield, Daily Reporter	
11:20 AM	Connie Schmidt, Hancock Arts Council	
11:40 AM		
1:00 PM	Mayor Richard Pasco	
1:20 PM		
1:40 PM	Skip Kuker, HEDC	
2:00 PM	Rick Edwards, Hancock Regional Hospital	
2:20 PM	Mary Gibble, HCCF	
2:40 PM		
3:00 PM		
3:20 PM		

## PUBLIC MEETING, WEDNESDAY, JUNE 12, 2013

Only twelve (12) citizens showed up for the public meeting regarding the 2014-2018 Master Planning process. However, combining the comments from this meeting with the responses to the community questionnaire and the stakeholder meeting (Tuesday, June 11, 2013) there are some definite conclusions.

The meeting started off with conversation about the Department's strengths and weaknesses.

Strengths of the Department:

- Beckenholdt Park (minus Dog Park Fees). Liked the park because of its natural features such as a fishing pond, wetland area with a walking trail around it, restrooms and shelter features. They felt the dog fee impeded usage of Rover's Run by the citizens.
- Pennsy Trail is a great resource and will be even better with connectivity to other areas off the trail.
- Parks and Recreation Brochure is a plus. For many people this is the only piece of marketing for the department that they have access to. It contains much of the pertinent information in one place and is user-friendly.
- Sports Programs are well done and the facilities are above average for the participants.

Weaknesses of the Department:

- There is a need for more youth programming and in particular, youth volleyball. It has been a policy of the Park Department to stay away from youth programs that would be competitive with those provided by the Hancock County Boys and Girls Club. The Department picked up soccer and girls' fast-pitch softball because the Club did not want to work with these programs, due to conflict with other activities they were involved with and the lack of staff.

However, from the stakeholders' meeting, the Club's Executive Director, Darren Turner, indicated there are open time periods at the Club. He would be open to the Parks and Recreation Department using the gym space for fitness programs, youth volleyball and perhaps, if interest is indicated, some programs for people with disabilities, IE. Wheelchair basketball, exercise classes, etc.

- Park Connectivity – The group felt that trail connectivity and the purchase of land for the effort must be a top priority for the Department.

What do you like about recreation programming and facilities?

- Overall they liked the variety of recreation programs that are being offered, IE. Sports leagues, day camp, pre-school, working with soccer association, art classes, quilting, line dancing, etc.
- Liked the fact that facilities served specific as well as varied activities like the Elmore Center, Beckenholdt Park, Riley Park, Brandywine Park, Pennsy Trail and that they are located in various areas that are not difficult to access.
- Felt that the recreation offerings were varied with excellent leadership in regards to instruction, etc.

What don't you like about recreation programming and facilities?

- Brandywine ballfields (softball) need attention, IE. Regards to fencing and new surfacing on the infields. Would like to see extra storage areas for youth leagues to store their equipment during the winter and when the league is not playing.
- Riley Pool needs to be updated and a splash pad would be an extra incentive for public attendance. This improvement should increase the income and hopefully shrink the loss side of the ledger.

Ideas for new recreation programming:

- Would like to see youth volleyball leagues. This might be possible with cooperation from the Greenfield Public School and the Boys and Girls Club.
- Indoor walking area for anyone who wants to participate. Again, this might be possible if the High School Pavilion was available for community use. This was popular back when the Pavilion first opened, then the various school programs (baseball, softball, band uses, early track training, etc.) took over the available time slots. The current superintendent of the school system indicated a willingness to allow for more public participation.

Community Building with a gym, small indoor pool, with meeting rooms:

- Very supportive regarding this issue. Felt this could be added to the current Elmore Center.

Facilities improvements:

- Riley Pool
- Storage at Brandywine Park
- Trail connectivity

Purchase more land for parks----where?

- Maxwell Junior High School. There needs to be something on that side of Greenfield. *(The problem is that it is located outside the city limits.)*
- 150W along Pennsy Trail. This has been a six year process in trying to get Sugar Creek Township to pursue the land on and around the Pennsy Trail so it would connect with the Cumberland development. This would create a trail from Greenfield to the Indianapolis trail system.

Maintain what Greenfield has:

From the public questionnaire and the stakeholders meeting, a list was drawn up with estimated costs for the benefit of those attending the public meeting.

- |  |                        |
|--|------------------------|
| • The two outdoor basketball courts, resurface and restripe.                           | \$16,000 - \$20,000.00 |
| • New fencing around the basketball courts.  | \$15,700.00            |
| • New concrete basketball posts (4), backboards and rims                               | \$10,000.00            |
| • New fencing around the skateboard facility; has to be heavy gauge                    | \$10,000.00            |
| • New equipment for the skateboard facility  | \$15,000.00            |
| • Tennis Courts (6): new fencing as the old fencing is approaching 30 years of service | \$55,000.00            |
| • Posts and nets for the six (6) tennis courts   | \$ 6,000.00            |
| • New Playground Equipment:  |                        |
| ○ Riley Park   | \$73,000.00            |
| ○ Beckenholdt Park – Nature Playground   | \$50,000.00            |
| ○ Pennsy Trail – a pocket park (new)   | \$35,000.00            |
| ○ Commons Park – some new pieces to go with those purchased in 2013                    | \$15,000.00            |

Important Issues:

We asked the participants to list the important issues for the Department to address in the next five (5) year Master Plan.

- Maintain what currently exists.
- Build more trails and connect them.
- Build a new pool with amenities.
- Support a bond issue for a major project.
- More use of school facilities.

- Community building with an indoor pool.
- Nature programming.

Using a value of 3 as the top issue and 1 being the lowest value the points added up as shown below:

1. More use of the school facilities	21 points
2. Build a new pool with attractions	18 points
3. Maintain what you have	17 points
4. Build more trails and connect them	15 points
5. Build a community building with an indoor pool	6 points
6. Nature programming	3 points
7. Support a bond issue for a major project	0 points

**Greenfield Parks and Recreation Department  
PUBLIC MEETING FOR MASTER PLAN UPDATE**

June 12, 2013 - 7:00 P.M. Elmore Center

Name (please print legibly)	Address
Michelle Burriss	1801 Kingen Dr Greenfield
Anson Burriss	1801 Kingen Dr Greenfield
KRISTINE CAVARETTO	769 Gunstra Lane Greenfield
Joshua Haste	769 Gunstra Lane Greenfield
Susan Burns	712 Lull's Dr Greenfield
Puff Padavan	321 W. North St. Greenfield
Jill Carr	1613 Bowman Dr. Greenfield
Rosalie Richardson	242 W. 5th Greenfield
Chris Knox	1056 N. Blue Rd Greenfield
MARY ANN WALKER	215 W GREEN MEADOWS DR GREENFIELD
Ellen Kukus	230 W. Stony Trail, Greenfield
Maribeth Vaughan	

Should underutilized facilities be replaced with new, in demand facilities?  
Yes \_\_\_ No \_\_\_ If Yes, what \_\_\_\_\_

*With the current school schedule, Riley Pool is only open 8 weeks. Does Greenfield need a new water park facility?* Yes \_\_\_ No \_\_\_  
Should it be an: indoor \_\_\_ outdoor facility \_\_\_

*Which park facilities need improved/built in the next 5 years?*

Outdoor tennis courts-High \_\_\_ Medium \_\_\_ Low \_\_\_

Neutral \_\_\_

Youth Soccer Fields-High \_\_\_ Medium \_\_\_ Low \_\_\_

Neutral \_\_\_

Frisbee golf course-High \_\_\_ Medium \_\_\_ Low \_\_\_

Neutral \_\_\_

All Purpose Rec Center-High \_\_\_ Medium \_\_\_

Low \_\_\_ Neutral \_\_\_

Picnic/Shelter Areas-High \_\_\_ Medium \_\_\_

Low \_\_\_ Neutral \_\_\_

Youth baseball fields-High \_\_\_ Medium \_\_\_

Low \_\_\_ Neutral \_\_\_

Youth Softball Fields-High \_\_\_ Medium \_\_\_

Low \_\_\_ Neutral \_\_\_

Walking/biking Trails-High \_\_\_ Medium \_\_\_

Low \_\_\_ Neutral \_\_\_

Indoor Teen Center-High \_\_\_ Medium \_\_\_

Low \_\_\_ Neutral \_\_\_

Municipal Golf Course-High \_\_\_ Medium \_\_\_

Low \_\_\_ Neutral \_\_\_

Nature Park-High \_\_\_ Medium \_\_\_

Low \_\_\_ Neutral \_\_\_

Outdoor basketball courts-High \_\_\_ Medium \_\_\_

Low \_\_\_ Neutral \_\_\_

Indoor/Outdoor Aquatics pool-High \_\_\_

Medium \_\_\_ Low \_\_\_ Neutral \_\_\_

Other-please list \_\_\_\_\_

*Would you be in favor of a bond issue to develop major park facilities?*  
Yes \_\_\_ No \_\_\_

*Would you support increased user fees to improve activities you participate in?*  
Yes \_\_\_ No \_\_\_

*If you had \$100 to allocate for Parks and Recreation items, how would you divide the money-(use a \$ amount):*

A-Improvements/Maintenance of existing facilities \$ \_\_\_\_\_

B-Improvements to existing swimming pool \$ \_\_\_\_\_

C-Land acquisition and development of trails \$ \_\_\_\_\_

D-New swimming pool complex with amenities \$ \_\_\_\_\_

E-Additional athletics fields for sports \$ \_\_\_\_\_

F-Other-Please List \_\_\_\_\_

*Would you be in favor of School Break Camps during Fall, Winter, and Spring Break?*  
Yes \_\_\_ No \_\_\_

If Yes, what kind? \_\_\_\_\_

**Please return this form within 10 days of receiving it. Thank You!**

City of Greenfield

Greenfield Parks and Recreation Department

Patricia Elmore Center

280 North Apple Street

Greenfield, IN 46140

PH: (317) 477-4340

FAX: (317) 477-4341

Monday-Friday – 8 AM – 4:00 PM

[Parks\\_rec@greenfieldin.org](mailto:Parks_rec@greenfieldin.org)

[www.greenfieldin.org](http://www.greenfieldin.org)

# Greenfield Parks and Recreation Five Year Master Plan Public Information Survey



**Please return this form within 10 days of receiving it. Thank You!**

City of Greenfield

Greenfield Parks and Recreation Department

Patricia Elmore Center

280 North Apple Street

Greenfield, IN 46140

PH: (317) 477-4340

FAX: (317) 477-4341

Monday-Friday – 8 AM – 4:00 PM

[Parks\\_rec@greenfieldin.org](mailto:Parks_rec@greenfieldin.org)

[www.greenfieldin.org](http://www.greenfieldin.org)

**How often do you and your family visit a Greenfield Park?**

Daily\_\_ Weekly\_\_ Monthly\_\_ Yearly\_\_  
Several Times a Year\_\_ Never\_\_

**What is your age?**

Under 25\_\_ 26-45\_\_ 46-64\_\_ Over 65\_\_

**How close do you live to the nearest park?**

Less than 5 blocks\_\_ 5-10 blocks\_\_  
1-2 miles\_\_ Over 2 miles\_\_

**How long have you lived in Greenfield?**

Less than 1 year\_\_ 1-10 years\_\_  
11-20 years\_\_

**What is your total family income amount?**

Under \$7,500\_\_ \$7,500-\$14,999\_\_  
\$15,000-\$24,999\_\_ \$25,000-\$34,999\_\_  
\$35,000-\$49,000 Over \$50,000\_\_

**How do you get parks program/event info?**

Newspapers\_\_ TV/Radio\_\_  
Brochures/Flyers\_\_ Posted Signs\_\_ Internet\_\_  
Word of Mouth\_\_ Internet\_\_ Direct Mail\_\_

**Do you/family member have any physical/intellectual disability that's prevents participation in Parks Programs/Activities?**

Yes\_\_ No\_\_

If you answered yes, please check the following type of disability

Walking\_\_ Breathing\_\_ Vision\_\_ Lifting\_\_  
Hearing\_\_ Other\_\_

**Your main reason for NOT participating in parks programs**

None, I/We participate all we want\_\_  
Customs or cultural barriers\_\_  
Lack of facility/program interest to me\_\_  
No one to participate with\_\_  
Lack of skills, physical/mental/emotional health\_\_  
Have disability and access prevents my participation\_\_  
Financial\_\_

**What park activities do you or your family participate in?**

Rover's Run\_\_ Red Hat Society\_\_ Quilting\_\_  
Archery\_\_ Fishing (Beckenholdt)\_\_  
Dulcimer Connection\_\_ Bingo\_\_ Zumba\_\_  
Wood Carving\_\_ Preschool\_\_ Art Classes\_\_  
Swimming\_\_  
Biking on Trails\_\_ Playgrounds\_\_ Nature Activities\_\_ Concerts in the Park\_\_  
Open Volleyball\_\_ Picnicking\_\_  
Walking/hiking\_\_ Swim Lessons\_\_  
Tennis Lessons\_\_ Gymnastics\_\_  
Slow pitch Softball-Men\_\_ Coed\_\_  
Archery Lessons-Adult\_\_ Youth\_\_  
Daddy Daughter Dance\_\_ Other\_\_

**Rate the recreation offerings that you participate in?**

Excellent\_\_ Above Average\_\_ Average\_\_  
Below Average\_\_ Poor\_\_

**If offered, which of these would you utilize?**

Splash Pad at Riley Pool\_\_  
Flag Football-Adult\_\_ Teen\_\_  
Pickle Ball\_\_ Photography Lessons\_\_  
3 on 3 Basketball - Adult Male\_\_  
Adult Female\_\_ Teen Male\_\_ Teen Female\_\_  
Gymnasium/Rec Center\_\_

**Are there enough Park indoor facilities?**

Yes\_\_ No\_\_

**If no, what should the Park Department do?**

Build an all purpose Gym\_\_  
Build a small indoor pool\_\_  
Seek usage of school facilities\_\_

**Are more trails needed in Greenfield?**

Yes\_\_ No\_\_

**Do you feel safe in Greenfield parks?**

Yes\_\_ No\_\_

**Overall, are the parks well maintained?**

Yes\_\_ No\_\_

**List your park/trail concerns that you use**

Security/safety issues-High\_\_ Medium\_\_

Low\_\_ Neutral\_\_

Lack of Rec Facilities-High\_\_ Medium\_\_

Low\_\_ Neutral\_\_

Lack of Park Maintenance-High\_\_ Medium\_\_

Low\_\_ Neutral\_\_

Parks equally distributed-High\_\_ Medium\_\_

Low\_\_ Neutral\_\_

Outdated Playground Equipment-High\_\_

Medium\_\_ Low\_\_ Neutral\_\_

Lack of Pool Amenities-High\_\_ Medium\_\_

Low\_\_ Neutral\_\_

	<25	26-45	46-64	65+	Total Responses
<b>How often do you and your family visit a Greenfield Park?</b>					
Daily				5	5
Weekly	1	24	6	15	46
Monthly		11	14	7	32
Yearly		17	6	3	26
Several Times a Year	2	8	25	16	51
Never			3	2	5
					Total Responses 165

**What is your age?**

Under 25	3				3
26-45		60			60
46-64			54		54
Over 65				48	48

**How close do you live to the nearest park?**

Less than 5 blocks	1	8	5	4	18
5-10 blocks	1	18	18	16	53
1-2 miles	1	25	21	25	72
Over 2 miles		9	10	3	22

**Interesting notes from this page:**

\* 165 responses from a total of 3,000 questionnaires sent to Greenfield residents.

\* Similar number of responses for these age groups: 26-45(60); 46-64(54); 65+(48)

\* 125 respondents live within 5 blocks to 2 miles of the nearest park

	<b>&lt;25</b>	<b>26-45</b>	<b>46-64</b>	<b>65+</b>	<b>Total Responses</b>
<b>How long have you lived in Greenfield?</b>					
Less than 1 year	1	5	5	2	13
1-10 years	2	28	10	11	51
11-20 years		27	39	35	101

**What is your total family income amount?**

Under \$7,500	4	4	1	8NR	9
\$7,500-\$14,999		2	4		6
\$15,000-\$24,999	2	3	3		8
\$25,000-\$34,999	1	7	5	10	23
\$35,000-\$49,000	5	5	1	1	7
Over \$50,000	41	42	18		101

8 no response

**How do you get parks program/event info?**

Newspapers	1	18	1NR	32	1NR	34	86
TV/Radio		3	2	2		2	7
Brochures/Flyers	2	30	22	18		18	72
Posted Signs	2	13	10	7		7	32
Internet		22	12	6		6	40
Word of Mouth	2	35	18	18		18	73
Direct Mail		9	10	7		7	26

2 no response

**Interesting Notes from this page:**

\*101 respondents had family income over \$50,000 annual income.

\*How folks get program/event information: 1<sup>st</sup>, Newspaper (86); 2<sup>nd</sup>, Word of Mouth (73); 3<sup>rd</sup>, Brochures and Flyers (72); 4<sup>th</sup>, Internet (40)

	<25	26-45	46-64	65+	Total
<b>Do you/family member have any physical/intellectual disability that's prevents participation in Parks Programs/Activities?</b>					
Yes	2	8	14	24	24
No	3	58	46	34	141
If you answered yes, please check the following type of disability					
Walking		4		12	16
Breathing		1		4	5
Vision					0
Lifting		1		6	7
Hearing				2	2
Other				4	4

**Your main reason for NOT participating in parks programs**

None, participate all we want	2	34	30	2NR	24	90
Customs or cultural barriers						0
Lack of interest to me	1	8	10	6	6	25
No one to participate with		3	6	7	7	16
Lack of skills, physical/mental/emotional health	1		1	5	5	7
Have disability; access prevents my participation	1		2	4	4	7
Financial		5	5	4	4	14
No knowledge of program offerings		3	1			4

**Interesting Notes from this page:**

2 No response

\*Twenty four (24) participants had physical or intellectual disabilities

\*Fourteen (14) respondents do not participate because of lack of skills and/or physical and mental disabilities

<b>What park activities do you or your family participate in?</b>	<b>Total Responses</b>				
	<b>&lt;25</b>	<b>26-45</b>	<b>46-64</b>	<b>65+</b>	<b>5 no response</b>
Rover's Run	2		2	4	8
Red Hat Society				3	3
Quilting			1		1
Archery					0
Fishing (Beckenholdt)	5		3	3	11
Dulcimer Connection				2	2
Bingo			4	3	7
Zumba	4		3	2	9
Wood Carving				2	2
Preschool	6				6
Art Classes	7			5	12
Swimming	1	27	15	9	52
Biking on Trails	2	28	18	12	60
Playgrounds	1	40	18	8	67
Nature Activities		12	13	10	35
Concerts in the Park		10	15	18	43
Open Volleyball		2	1	1	4
Picnicking	1	16	9	11	37

**Interesting Notes from this page:**

- \*67 participants use the playgrounds
- \*60 participants bike on the trails
- \*52 participants use Riley Pool for swimming
- \*43 participants go to concerts in the park
- \*37 participants use parks for picnics
- \*35 participants enjoy nature activities in the parks

	<b>&lt;25</b>	<b>26-45</b>	<b>46-64</b>	<b>65+</b>	<b>Total Responses</b>
Walking/hiking	3	33	29	17	82
Swim Lessons		12	5	4	21
Tennis Lessons		3	2	1	6
Gymnastics		4	1	2	7
Slow pitch Softball-Men		3	1		4
Coed		2	3		5
Archery Lessons- Adult					0
Youth				1	1
Daddy Daughter Dance		7	2		9
Other_Herb Society	1				1
Baseball	1				1
Peewee Sports	1				1
Soccer	2				2
Daycare	2				2
Tennis	1				1
Basketball		1			1
Sledding Hill		1			1
Ladies' Day Out				1	1
Bridge				1	1
Tai Chi				2	2
Cards				1	1
Line Dancing				1	1

**Interesting Notes from this page:**

\*82 participants reported using the trails for walking and hiking

\*21 participants reported attending swim lessons

\*This evaluation does not show the true value of recreation activities that have high registrations, I.E. Soccer (500+), volleyball (300+), baseball by GYBA(200+), Kid Kamp (55+), Preschool (70+).

	<b>&lt;25</b>		<b>26-45</b>		<b>46-64</b>		<b>65+</b>		<b>Total</b>
	1	7	4NR	12	5NR	11	5NR	31	
Excellent	1	7	4NR	12	5NR	11	5NR	31	
Above Average	2	25	21	20	18	12	12	59	
Average	2	2	1	1	2	2	2	5	
Below Average	1	1	1	1	1	1	1	1	
Poor	1	1	1	1	1	1	1	1	

***If offered, which of these would you utilize?***

Splash Pad at Riley Pool	2	34	6NR	13	25NR	3	30NR	52
Flag Football-Adult	9	2						63 No response
Teen	2	1						11
Pickle Ball	1	1				2		3
Photography Lessons	1	19		10		7		37
3 on 3 Basketball - Adult Male	7	2		2		2		11
Adult Female	2	1		1		3		6
Teen Male	1	1						1
Teen Female								0
Gymnasium/Rec Center	1	29		8		4		42
Shuffle Board Court						1		1
Nature Walk						1		1

***Interesting Notes from this page:***

\*90 participants rate the recreation offerings as excellent or above average  
 \*6 participants rated the recreation offerings as below average or poor  
 \*Under "If offered which activities would you utilize?"  
 > Splash pad at Riley Pool 52  
 >Gymnasium Recreation Center 37  
 >3-on-3 Basketball(combined, male and female teams) 18

	<b>&lt;25</b>		<b>26-45</b>		<b>46-64</b>		<b>65+</b>		<b>Total Responses</b>
	NR1	9	NR15	14	NR14	21	NR12	44	
Yes	2	36	26	15	79	No response 42			
No									

***If no, what should the Park Department do?***

Build an all purpose Gym	2	22	NR10	11	NR15	6	NR21	61
Build a small indoor pool	2	23		15		7		47
Seek usage of school facilities		20		22		18		60
	No response 46							

***Are more trails needed in Greenfield?***

Yes	1	30	NR3	32	NR5	16	NR10	78
No	2	27		17		22		68
	No response 8							

***Do you feel safe in Greenfield parks?***

Yes	2	54		47	NR2	37		146
No	1	6		4		6		17
	No response 2							

***Overall, are the parks well maintained?***

Yes	2	53		42	NR4	44		141
No	1	7		7		4		19
Just OK							1	

***Interesting Notes from this page:***

- \*79 respondents felt there were enough parks
- \*61 respondents want an All Purpose Building
- \*60 respondents say to use the school facilities more
- \*141 participants feel the parks are well maintained
- \*47 said to build a small indoor pool
- \*79 respondents want more trails; but 68 say no
- \*146 participants feel the parks are safe

	<b>&lt;25</b>		<b>26-45</b>		<b>46-64</b>		<b>65+</b>		<b>Total Responses</b>	
<b>List your park/trail concerns that you use</b> <i>Security/safety issues-</i>	High	1NR	7	1NR	7	11NR	6	14NR	20	
	Medium		14		6		10		30	
	Low	1	30	22	16				69	
	Neutral	1	8		2				11	
									<i>No response 27</i>	
<b>Lack of Rec Facilities</b>	High	1	1NR	7	1NR	5	12NR	2	17NR	15
	Medium		26	14		10			50	
	Low	1	15	11	8				35	
	Neutral	1	11	12	11				35	
									<i>No response 31</i>	
<b>Lack of Park Maintenance</b>	High		1NR	8	4	10NR			12	
	Medium		11	8					27	
	Low	1	26	19	16				62	
	Neutral	1	15	13	5				34	
									<i>No response 30</i>	
<b>Parks equally Distributed</b>	High		1NR	5	2	13NR	3	18NR	10	
	Medium	1	15	14	6				36	
	Low		22	14	8				44	
	Neutral	1	18	11	13				42	
									<i>No response 32</i>	
<b>Outdated Playground Equipment</b>	High		1NR	9	5	14NR	5	18NR	19	
	Medium		24	13	11				48	
	Low	1	17	12	5				35	
	Neutral	1	10	10	9				30	
									<i>No response 33</i>	
<b>Lack of Pool Amenities</b>	High		26	15	9NR				38	
	Medium	1	12	12	8				33	
	Low	1	13	9	9				32	
	Neutral	1	9	9	8				27	
									<i>No response 25</i>	

***Interesting Notes from previous page:***

*\*None of the high concerns are numbers to worry about.*

*\*Medium concerns are much higher but about the same as the neutral, so those responses did not provide information one way or the other.*

*\*The highest concern is lack of pool amenities.*

	<b>&lt;25</b>		<b>26-45</b>		<b>46-64</b>		<b>65+</b>		<b>Total Responses</b>
<b>Should underutilized facilities be replaced with new, in demand facilities?</b>									
Yes	1	36	8NR	22	16NR	13	15NR	61	
No (take care of what you have)	2	16		16		20		54	No response 39

If Yes, what: Riley Pool  
Armory (not under the control of the Park Department)  
Spray Pad  
Build YMCA (not under the control of the Park Department)

**With the current school schedule, Riley Pool is only open 8 weeks. Does Greenfield need a new water park facility?**

Yes	2	44	4NR	30	8NR	27	6NR	103
No	1	12		16		15		44
								No response 18
Should it be an: indoor		27				20		47
outdoor facility		5				2		7
combination		11				3		14

**Which park facilities need improved/built in the next 5 years?**

Outdoor tennis	2	5	9NR	1	13NR	2	19NR	10
Courts		14		8		5		27
Low	1	17		18		4		40
Neutral		15		14		18		47
								No response 31

**Interesting Notes from this page:**

- \*61 participants say yes to replace old facilities with new, in-demand facilities, I.E. Riley Pool/Splash Pad.
- \*103 respondents say build a new water park and 44 say no.
- \*New tennis courts are not a priority.

**Total Responses**

**<25 26-45 46-64 65+ Total Responses**

**Which park facilities need improved/built in the next 5 years? (continued)**

	High	9	12	9NR	1	11	13NR	2	19NR	12
Youth Soccer Fields	2	12	21	13	1	11	13NR	2	19NR	12
	Medium	12	21	13	1	11	13NR	5		40
	Low	21	21	13	1	14		9		44
	Neutral	1	13	13	1	14		12		40
										No response 41
Frisbee golf Course	1	4	8	8NR	2	7	14NR	2	20NR	8
	Medium	4	8	8NR	2	7	14NR	4		20
	Low	22	22	17	19	19		8		50
	Neutral	1	17	17	12	12		14		44
										No response 43
All Purpose Rec Center	1	22	21	10	16	10	11NR	5	18NR	44
	Medium	22	21	10	16	10	11NR	12		44
	Low	10	10	10	10	10		6		26
	Neutral	1	3	7	7	7		7		18
										No response 33
Picnic & Shelter Areas	14	14	23	5NR	11	21	7NR	5	18NR	30
	High	14	23	5NR	11	21	7NR	10		56
	Medium	23	23	5NR	21	21		8		32
	Low	13	13	5	10	10		7		17
	Neutral	1	5	5	5	5				No response 30
Youth baseball Fields	1	11	16	7NR	4	19	13NR		19NR	16
	High	11	16	7NR	4	19	13NR	8		44
	Medium	16	16	7NR	19	19		9		31
	Low	11	11	15	9	9		12		36
	Neutral	15	15	9	9	9				No response 39

**Interesting Notes from this page:**

- \*All purpose gym and shelter areas rate the highest in the questionnaire.
- \*Medium interest in all categories rate reasonably well.
- \*Again, no response (NR) numbers are high which once again affects the results.

**Total Responses**

**<25 26-45 46-64 65+ 65+ Responses**

**Which park facilities need improved/built in the next 5 years? (continued)**

	2	11	6NR	1	16NR	20NR	14
Youth Softball	High	2	11	6NR	1	16NR	14
Fields	Medium		16		20		9
	Low	1	13		7		7
	Neutral		14		10		12
							36
							No response
							42
Walking & Biking Trails	High		24	4NR	22	9NR	7
	Medium	3	14		13		10
	Low		12		6		4
	Neutral		6		4		7
							17
							No response
							33
Indoor Teen Center	High	1	6	7NR	9	13NR	5
	Medium	1	20		13		11
	Low	1	12		8		6
	Neutral		15		11		7
							33
							No response
							39
Municipal Golf Course	High		7	8NR	2	16NR	3
	Medium	2	7		4		6
	Low	1	20		21		12
	Neutral		18		11		8
							37
							No response
							42
Nature Park-	High	1	17	4NR	13	10NR	5
	Medium	1	12		18		14
	Low	1	20		7		6
	Neutral		7		6		5
							18
							No response
							32

**Interesting Notes from this page:**

The highest rated issue (53) is build walking/biking trails. The Nature Park rates second with 36. Again medium ratings are high in most categories; no response is once again high.

**Total Responses**

**<25      26-45      46-64      65+      Responses**

**Which park facilities need improved/built in the next 5 years? (continued)**

	<25	26-45	46-64	65+	Total Responses			
Outdoor	High	6	13NR	7	19NR	14		
Basketball	Medium	1	13	19	6	39		
Courts	Low	2	15	6	11	34		
	Neutral	13	8	11	11	32		
Indoor/	High	34	3NR	22	8NR	15	15NR	71
Outdoor	Medium	2	10	11	6	29		
Aquatics	Low	9	7	6	6	22		
Pool	Neutral	1	4	6	6	17		
						No Response	51	

*Other-please list:* (1) Go-cart Track, (2) Paint Ball Facility, (3) Indoor Playground, (4) More programs like Noblesville, (5) connect all trails, (6) Park benches, (7) more restrooms, (8) trails for mountain bikes, (9) shade near playground, (10) larger area for gymnastics, (11) workout room.

**Would you be in favor of a bond issue to develop major park facilities?**

Yes	1	34	16NR	31	5NR	23	9NR	89
No	2	10	18	16				46
							No response	30

**Would you support increased user fees to improve activities you participate in?**

Yes	1	1NR	35	3NR	29	5NR	27	7NR	92
No	2	20	20	14					55
							No response		16

**Interesting Notes from this page:**

\*Indoor/Outdoor Aquatics Pool had a high rating of 71.

\*Respondents would support a bond to develop major park facilities (89).

\*Respondents would support increased user fees (92).

	<b>&lt;25</b>		<b>26-45</b>		<b>46-64</b>		<b>65+</b>		<b>Total</b>
<b>Yes</b>	1	1NR	39	9NR	33	14NR	25	15NR	98
<b>No</b>	1		12		7		8		28
									No Response 39

**Would you be in favor of School Break Camps during Fall, Winter and Spring Break?**

If yes, what kind? No suggestions provided.

**Interesting Notes from this page:**

\*Participants favor school break camps

\*Again, no suggestion of what kind and 39 participants had no response.

	<b>&lt;25</b>	<b>26-45</b>	<b>46-64</b>	<b>65+</b>	<b>Total</b>
<i>No Response</i>	<i>1</i>	<i>8</i>			<i>9</i>
A-Improvements/ Maintenance of existing facilities	\$50	\$1,465	\$1,510	\$450	\$3,475
B-Improvements to existing swimming pool	\$75	\$271	\$365	\$645	\$1,356
C-Land acquisition and development of trails	\$25	\$1,285	\$910	\$840	\$3,060
D-New swimming pool complex with amenities	\$25	\$2,015	\$1,340	\$245	\$3,625
E-Additional athletic fields for sports	\$25	\$405	\$250	\$200	\$880
F-Other-Please List <i>Nothing listed</i>		\$114	\$205		\$319
<b>GRAND TOTAL</b>					<b>\$12,715</b>

**Interesting Notes from this page:**

- Participants would spend money for the following:
1. Improvements/maintenance of existing facilities.
  2. New swimming pool complex.
  3. Land acquisition and development of trails.

# Greenfield (city) QuickFacts from the US Census Bureau

## Greenfield (city), Indiana

Appendix G

<b>People QuickFacts</b>	<b>Greenfield</b>	<b>Indiana</b>
Population, 2012 estimate	21,056	6,537,334
Population, 2010 (April 1) estimates base	20,602	6,483,800
Population, percent change, April 1, 2010 to July 1, 2012	2.2%	0.8%
Population, 2010	20,602	6,483,802
Persons under 5 years, percent, 2010	7.6%	6.7%
Persons under 18 years, percent, 2010	26.4%	24.8%
Persons 65 years and over, percent, 2010	14.0%	13.0%
Female persons, percent, 2010	51.9%	50.8%
White alone, percent, 2010 (a)	96.6%	84.3%
Black or African American alone, percent, 2010 (a)	0.6%	9.1%
American Indian and Alaska Native alone, percent, 2010 (a)	0.3%	0.3%
Asian alone, percent, 2010 (a)	0.8%	1.6%
Native Hawaiian and Other Pacific Islander alone, percent, 2010 (a)	Z	0.0%
Two or More Races, percent, 2010	1.3%	2.0%
Hispanic or Latino, percent, 2010 (b)	1.8%	6.0%
White alone, not Hispanic or Latino, percent, 2010	95.5%	81.5%
Living in same house 1 year & over, percent, 2008-2012	85.3%	84.7%
Foreign born persons, percent, 2008-2012	0.8%	4.6%
Language other than English spoken at home, pct age 5+, 2008-2012	2.0%	8.1%
High school graduate or higher, percent of persons age 25+, 2008-2012	88.1%	87.0%
Bachelor's degree or higher, percent of persons age 25+, 2008-2012	18.8%	23.0%
Veterans, 2008-2012	1,443	468,648
Mean travel time to work (minutes), workers age 16+, 2008-2012	25.8	23.2
Housing units, 2010	8,818	2,795,541
Homeownership rate, 2008-2012	68.8%	70.6%
Housing units in multi-unit structures, percent, 2008-2012	22.1%	18.5%
Median value of owner-occupied housing units, 2008-2012	\$121,800	\$123,400
Households, 2008-2012	7,707	2,478,846
Persons per household, 2008-2012	2.59	2.54
Per capita money income in past 12 months (2012 dollars), 2008-2012	\$22,755	\$24,558
Median household income, 2008-2012	\$48,742	\$48,374
Persons below poverty level, percent, 2008-2012	11.8%	14.7%
<b>Business QuickFacts</b>	<b>Greenfield</b>	<b>Indiana</b>
Total number of firms, 2007	1,564	482,847
Black-owned firms, percent, 2007	F	4.6%
American Indian- and Alaska Native-owned firms, percent, 2007	F	0.5%
Asian-owned firms, percent, 2007	S	1.8%
Native Hawaiian and Other Pacific Islander-owned firms, percent, 2007	F	0.0%
Hispanic-owned firms, percent, 2007	F	1.8%
Women-owned firms, percent, 2007	30.2%	26.8%
Manufacturers shipments, 2007 (\$1000)	1,067,390	221,877,814
Merchant wholesaler sales, 2007 (\$1000)	186,664	67,634,947
Retail sales, 2007 (\$1000)	396,792	78,745,589
Retail sales per capita, 2007	\$21,678	\$12,408
Accommodation and food services sales, 2007 (\$1000)	53,425	11,669,759
<b>Geography QuickFacts</b>	<b>Greenfield</b>	<b>Indiana</b>
Land area in square miles, 2010	12.55	35,826.11
Persons per square mile, 2010	1,641.5	181.0
FIPS Code	29520	18

(a) Includes persons reporting only one race.

(b) Hispanics may be of any race, so also are included in applicable race categories.

D: Suppressed to avoid disclosure of confidential information

F: Fewer than 25 firms

FN: Footnote on this item for this area in place of data

NA: Not available

S: Suppressed; does not meet publication standards

X: Not applicable

Z: Value greater than zero but less than half unit of measure shown

Source U.S. Census Bureau: State and County QuickFacts. Data derived from Population Estimates, American Community Survey, Census of Population and Housing, County Business Patterns, Economic Census, Survey of Business Owners, Building Permits, Census of Governments

Last Revised: Tuesday, 17-Dec-2013 12:11:59 EST

DISABILITY CHARACTERISTICS  
2010-2012 American Community Survey 3-Year Estimates  
From the US Census Bureau

Subject	Greenfield city, Indiana					
	Total		With a disability		Percent with a disability	
	Estimate	Margin of Error	Estimate	Margin of Error	Estimate	Margin of Error
Total civilian noninstitutionalized population	21,103	+/-931	2,763	+/-508	13.1%	+/-2.5
Population under 5 years	1,540	+/-256	21	+/-32	1.4%	+/-2.1
With a hearing difficulty	(X)	(X)	21	+/-32	1.4%	+/-2.1
With a vision difficulty	(X)	(X)	0	+/-110	0.0%	+/-3.2
Population 5 to 17 years	4,196	+/-528	327	+/-166	7.8%	+/-4.0
With a hearing difficulty	(X)	(X)	23	+/-37	0.5%	+/-0.9
With a vision difficulty	(X)	(X)	18	+/-29	0.4%	+/-0.7
With a cognitive difficulty	(X)	(X)	272	+/-159	6.5%	+/-3.8
With an ambulatory difficulty	(X)	(X)	0	+/-110	0.0%	+/-1.2
With a self-care difficulty	(X)	(X)	24	+/-35	0.6%	+/-0.8
Population 18 to 64 years	12,651	+/-712	1,251	+/-367	9.9%	+/-2.9
With a hearing difficulty	(X)	(X)	113	+/-73	0.9%	+/-0.6
With a vision difficulty	(X)	(X)	145	+/-98	1.1%	+/-0.8
With a cognitive difficulty	(X)	(X)	562	+/-265	4.4%	+/-2.1
With an ambulatory difficulty	(X)	(X)	771	+/-295	6.1%	+/-2.3
With a self-care difficulty	(X)	(X)	160	+/-103	1.3%	+/-0.8
With an independent living difficulty	(X)	(X)	345	+/-150	2.7%	+/-1.2
Population 65 years and over	2,716	+/-307	1,164	+/-262	42.9%	+/-8.6
With a hearing difficulty	(X)	(X)	523	+/-200	19.3%	+/-7.2
With a vision difficulty	(X)	(X)	69	+/-57	2.5%	+/-2.1
With a cognitive difficulty	(X)	(X)	307	+/-150	11.3%	+/-5.1
With an ambulatory difficulty	(X)	(X)	807	+/-236	29.7%	+/-8.1
With a self-care difficulty	(X)	(X)	278	+/-143	10.2%	+/-5.0
With an independent living difficulty	(X)	(X)	475	+/-153	17.5%	+/-5.3
SEX						
Male	10,592	+/-714	1,145	+/-301	10.8%	+/-3.1
Female	10,511	+/-607	1,618	+/-376	15.4%	+/-3.6
RACE AND HISPANIC OR LATINO ORIGIN						
One Race	N	N	N	N	N	N
White alone	20,293	+/-935	2,677	+/-490	13.2%	+/-2.5
Black or African American alone	N	N	N	N	N	N
American Indian and Alaska Native alone	N	N	N	N	N	N
Asian alone	N	N	N	N	N	N
Native Hawaiian and Other Pacific Islander alone	N	N	N	N	N	N
Some other race alone	N	N	N	N	N	N
Two or more races	N	N	N	N	N	N
White alone, not Hispanic or Latino	19,918	+/-927	2,649	+/-486	13.3%	+/-2.5
Hispanic or Latino (of any race)	N	N	N	N	N	N
PERCENT IMPUTED						
Disability status	3.6%	(X)	(X)	(X)	(X)	(X)
Hearing difficulty	2.4%	(X)	(X)	(X)	(X)	(X)
Vision difficulty	2.6%	(X)	(X)	(X)	(X)	(X)
Cognitive difficulty	2.5%	(X)	(X)	(X)	(X)	(X)
Ambulatory difficulty	2.5%	(X)	(X)	(X)	(X)	(X)
Self-care difficulty	2.5%	(X)	(X)	(X)	(X)	(X)
Independent living difficulty	1.9%	(X)	(X)	(X)	(X)	(X)

**INCOME VS. EXPENSES COMPARISON**  
**Riley Swimming Pool**

EOY

INCOME	2005	2006	2007	2008	2009	2010	2011	2012	Actual 2013	Budget 2013
Pool Miscellaneous										
Pool Admissions	\$ 48,082	\$ 50,844	\$ 55,381	\$ 54,289	\$ 41,381	\$ 52,495	\$ 54,492	\$ 45,528	\$ 35,456	\$ 45,000
Pool Concessions	\$ 20,630	\$ 21,438	\$ 23,891	\$ 22,044	\$ 16,630	\$ 18,622	\$ 19,169	\$ 15,914	\$ 15,744	\$ 15,000
Refunds				\$ -	\$ -	\$ -	\$ (298)	\$ (375)		\$ -
<b>TOTAL INCOME</b>	<b>\$ 68,712</b>	<b>\$ 72,282</b>	<b>\$ 79,272</b>	<b>\$ 76,333</b>	<b>\$ 60,414</b>	<b>\$ 71,218</b>	<b>\$ 74,420</b>	<b>\$ 62,788</b>	<b>\$ 51,257</b>	<b>\$ 62,000</b>
<b>EXPENSES</b>										
Salaries	\$ 59,863	\$ 53,359	\$ 58,975	\$ 54,331	\$ 47,903	\$ 45,908	\$ 59,538	\$ 50,255	\$ 48,474	\$ 60,000
Concessions	\$ 11,583	\$ 13,349	\$ 14,900	\$ 14,080	\$ 12,298	\$ 13,054	\$ 13,059	\$ 12,510	\$ 8,677	\$ 13,000
Utilities	\$ 17,840	\$ 20,164	\$ 17,621	\$ 18,713	\$ 16,898	\$ 16,903	\$ 18,792	\$ 15,780	\$ 26,791	\$ 16,000
361 - Equipment	\$ 570	\$ 5,159	\$ 2,012	\$ 1,577	\$ 13,174	\$ 510	\$ 5,636	\$ 14,736	\$ 1,793	\$ -
Chemicals	\$ 5,482	\$ 4,580	\$ 5,561	\$ 5,226	\$ 7,339	\$ 3,515	\$ 6,845	\$ 4,303	\$ 4,147	\$ -
Repairs	\$ 13,090	\$ 9,550	\$ 1,400	\$ 1,036	\$ 7,977	\$ 200	\$ 5,816	\$ -	\$ 900	\$ -
Furniture/Fixtures					\$ -	\$ 739	\$ 2,436	\$ 1,255	\$ 1,688	\$ -
Miscellaneous	\$ 8,029	\$ 5,098	\$ 420	\$ 2,522	\$ 1,156	\$ 2,826	\$ 5,213	\$ 1,121	\$ 1,343	\$ -
<b>TOTALS</b>	<b>\$ 116,457</b>	<b>\$ 111,259</b>	<b>\$ 100,889</b>	<b>\$ 97,485</b>	<b>\$ 106,745</b>	<b>\$ 83,655</b>	<b>\$ 117,335</b>	<b>\$ 99,960</b>	<b>\$ 93,812</b>	<b>\$ 89,000</b>

INCOME VS. EXPENSES \$ (47,745) \$ (38,977) \$ (21,617) \$ (21,152) \$ (46,331) \$ (12,437) \$ (42,915) \$ (37,172) \$ (42,556) \$ (27,000)

2013	Paint Pool Light Poles & Testing Kit
	Pool Lounge Chairs

2012	ADA steps/Bathroom Update/Ice Maker/2 Diving Boards
	Umbrellas/Life Jackets/Bio Kit

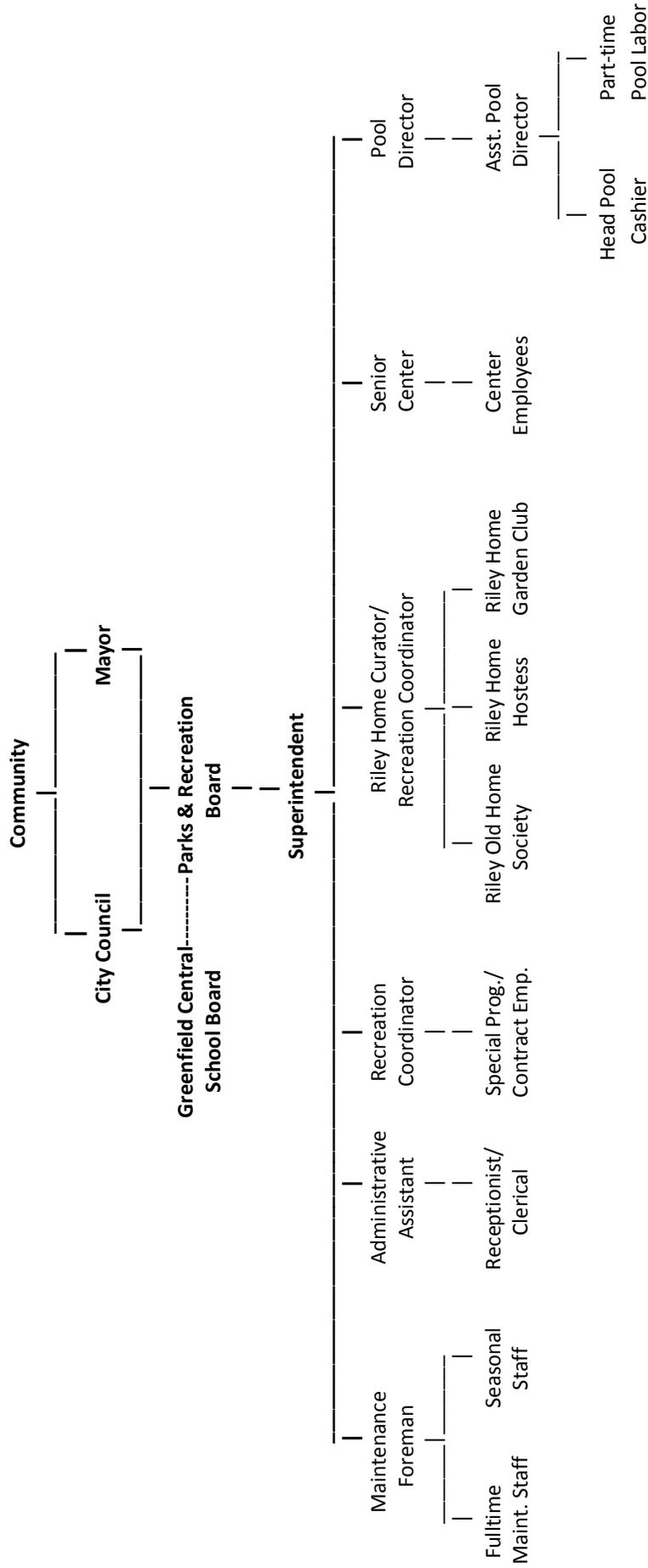
2011	Pool Deck Repair/Pump Repair
	Equipment = Toilet door Partitions and Doors
	Furniture & Fixtures = Umbrellas
	Miscellaneous = Steps/Baby Changing Station/1st Aid Kits and Supplies

2009	Chlorinator / Dolphin Sweeper purchases
	Pool Pump Repair / Inspection Pool Filter

# GREENFIELD PARKS AND RECREATION DEPARTMENT

## Organizational Chart

Established 1992 – Updated 2013



# Drafting five-year master plan is no walk in the park

■ Hearing gauges public's interests, priorities for city's recreational venues

By **MARIBETH VAUGHN**  
mvaughn@greenfieldreporter.com

GREENFIELD — The dreamers and the realists alike shared their ideas for the future of Greenfield's parks Wednesday.

A public hearing for the five-year master plan was held at the Patricia Elmore Center, and if the event proved anything, it's that consultant Clark Ketchum has his work cut out for him in compiling a new five-year master plan for the Greenfield Parks and Recreation Department.

Proposed ideas ranged from a new community center with an

indoor pool to simply maintaining the property and equipment already on hand.

"There was good conversation, and I know I got a lot out of it," said Ellen Kuker, director of the parks department. "There's a whole lot of stuff on our wish list; it will be interesting to see how it comes back and is prioritized."

Ketchum, Greenfield's parks director from 1985 to 2005, has been hired as a consultant to update the master plan. He spoke of his experiences with the department to a small crowd that raised some ideas of its own.

Some wanted a new pool; others agreed kid-friendly water features would suffice as a cheaper alternative.

Some — like Chris Knox and Mary Ann Walker — wanted a year-round facility for adult water aerobics. They had enjoyed programs at Greenfield-Central High School before the parks department discontinued them for lack of interest.

Several said the city should work with the schools and use their facilities more. Taxpayers pay for school grounds, so it makes sense for the city to partner with the schools as opposed to building new facilities, they said.

The problem with using the G-CHS pool, Kuker said, is that many complained that the school's water was too cold for water aerobics.

▶ SEE PARK, PAGE A7



**Maribeth Vaughn / Daily Reporter**  
**Looking to the future:** Residents look over ideas for the Greenfield Parks and Recreation Department's five-year master plan at a meeting Wednesday at the Patricia Elmore Center.

## ▶ Park

Continued From Page 1

There were also some concerns about Brandywine Park. There should be more storage sheds for equipment, some said; others said families playing soccer have overtaken parking from those who want to play softball.

One possible solution is to develop a new sports park near the Greenfield Central Junior High school.

When Greenfield-Central's building projects were ongoing a few years ago, Kuker explained, the city swapped Mary Moore Park for property near the new junior high school with the intent of building new baseball and softball diamonds there. But Kuker said she doesn't know how the project would be funded.

"That (idea) still has a pulse — it's not very strong, but it still has a pulse," she said.

An updated master plan is a requirement of local parks departments seeking grants from the state. While some pricey ideas may be listed in the

plan, they may never come to fruition.

And money always seems to be the sticking point: While the group wanted more connections to trails and a new community building, nobody was in favor of the city borrowing money through a bond.

"I don't think the people of Greenfield are ready for a bond for parks and recreation," Mayor Dick Pasco said. "As we recover from the economy and see more growth, maybe that would happen."

A \$3.5 million bond was pitched in 2005 to build a new park with water slides, a zero-depth children's pool and a lazy river. While the city council narrowly approved it, former Mayor Rodney Fleming vetoed it, saying the city couldn't afford the project.

Still, Ketchum said the 40-year-old Riley Pool has maintenance problems and is losing money as more people go to water park-type facilities in other cities.

Pasco said this once again may not be the time to borrow money for parks facilities because the city is on the verge of issuing \$10 million in bonds

to reroute Potts Ditch through downtown Greenfield.

Even if the department were to simply maintain what it currently has, it will cost plenty of money. Ketchum reported that resurfacing basketball courts in Riley Park could cost up to \$20,000, for example. New playground equipment there could cost \$73,000.

New nature equipment at Beckenholdt Park would come at a cost of roughly \$50,000. A new so-called "pocket park" — a nook at the Penny Trail for tykes to play in — could total more than \$31,000.

Wednesday's meeting was the final installment of a series of opportunities for the public to weigh in on the parks plan. Questionnaires were sent to 3,000 homes earlier this year, and 170 responses came in. Tuesday, Ketchum met with 12 key stakeholders in the community — from business leaders to elected officials — to gain more ideas for the master plan.

All of the public feedback will be compiled in the plan. Kuker said she hopes it will be completed by October or November.

## **COMMUNITY AND CORPORATE PARTNERSHIPS**

Boy Scouts of Greenfield  
Girl Scouts of Greenfield  
Greenfield Area Soccer Club  
Greenfield Central Schools  
Greenfield City Departments and Elected Officials  
Greenfield Girl's Fastpitch Softball Association  
Greenfield in Bloom Committee  
Greenfield Youth Baseball Association  
Hancock County Boys and Girls Club  
Hancock County Arts Council  
Hancock County Community Corrections  
Hancock County Community Foundation  
Hancock County Council and Commissioners  
Hancock County Herb Society  
Hancock County Tourism Commission  
Home Depot  
Indiana Department of Natural Resources  
Meals on Wheels of Hancock County  
Mental Health Association of Hancock County  
Parks Research, Advocacy and Conservation Society, Inc. (PARCS, Inc.)  
Park Clean-up Days with various community groups throughout the year  
Pennsy Trail Art Group  
Re-Greening of Greenfield  
Riley Old Home Society  
Sister Cities Committee  
United Way of Central Indiana

## **Public Input for Greenfield Parks and Recreation Master Plan via the Website**

The Master Plan was placed on the city website on Wednesday, January 22, 2014 with a deadline of February 3, 2014 for responses. As of February 4, 2014 the website had 130 people click on the front page link of the Master Plan. There were 49 people who clicked on the link to actually review it.

The following comments were sent back to the Parks and Recreation office. This is a short summary regarding these comments.

- (The Plan) needed to include year-round water aerobics in the Recreation Programming.
- Liked what the Master Plan presented for the most part.
- Was glad to see the tennis courts improvements in Riley Park.
- Felt the construction of a Nature Center would be too costly and would only benefit a small portion of the population.
- Would like to see improved space for the Senior Fitness/Wellness Program.
- Look forward to more trail connectivity.
- Need to review the potential baseball fields at Greenfield Jr. High School because of water and drainage issues.

### **Commentary from Clark Ketchum**

Many of the issues expressed in these public comments have been included in the Master Plan to some degree. A closer relationship with GCHS and the Boys and Girls Club could provide the necessary areas for increased wellness activities. This was brought forward in the stakeholder's meeting.

**From:** Angela Hoffa [mailto:hoffa.angela@gmail.com]

**Sent:** Sunday, January 26, 2014 4:35 PM

Appendix M

**To:** Parks

**Subject:** Feedback on 5-Year Plan

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I read the 5-year Master Plan online and wanted to comment on the parks I use the most.

**Riley Home & Gardens:** I live near the Riley Home and walk my dogs through through the garden area frequently. The new steps and arbor are fantastic and really elevate the quality of the park. Thanks! A future improvement idea may be to pave the gravel trail to match the existing paved portions.

**Pennsy Trail:** I ride my bike on the Pennsy Trail frequently and my husband uses it to train for the MiniMarathon and other races. The trail maintenance has been impressive - always mowed and cared for nicely. The drinking fountains and Japanese Garden are nice touches. However, the signs need maintenance (the historical information ones along the trail are weathered to the point that they are unreadable). I grew up with access to the Monon Trail in Indy and part of the joy of that trail is that it is connected to so many different things - fairgrounds, Butler University, restaurants, and other trails. There's an excitement of being on the Monon that just isn't present with the Pennsy. I think that's because, while there are some nice views and stopping points on the Pennsy, it isn't connected to much of anything. I think adding the trails as laid out in the Master Plan (Pennsy Trail to Brandywine Park, for example) is a great idea and would increase the use of the trail system. My family currently uses the whole trail and would welcome any extensions (we would certainly support a vote to expand it to Cumberland, despite the cost). I would like to see a Pennsy Trail running club added to the organized park activities and increased use of the trail. For example, none of my neighbors had any idea that there's a 5K race on the Pennsy during Riley Days - we live only 2 short blocks from the trail. (The 2013 Riley 5K was delightful, DINO did an excellent job organizing it). Marketing/publicity is needed for what the trail has to offer.

**Riley Pool:** I think the addition of the splash pad at the pool is fantastic. Kids go bananas for that kind of thing. The pool revenue certainly could use a boost too (what is up with the spike in utility costs for 2013 anyway? That one item totally blew the budget right out of the water!). When neighboring communities have facilities closer to community water parks instead of just community pools, Greenfield's pool area could use a little spiffing up.

**Thornwood Park:** On the Master Plan, it says a nature building will be added here. It seems that a small number of people would be getting only a small benefit from such a building as knowledge on "nature" is easily accessible from other sources, like the internet. Maintaining and staffing a building is also very expensive. Instead, adding a picnic pavilion with some displays on nature information and/or extending the trail system to this area would seem to better serve the town. I think this building should be reconsidered.

The revitalization plans of the downtown area and park system together are exciting and I look forward to their completion.

Sincerely and with gratitude,

Angela Hoffa

From: Sara Waits <swaits@me.com<mailto:swaits@me.com>>  
Date: January 29, 2014 8:18:34 AM EST  
To: <parks\_rec@greenfieldin.org<mailto:parks\_rec@greenfieldin.org>>  
Subject: Beckenholdt Park

Appendix M

Good morning!

I reviewed the master plan for Greenfield Parks and was impressed by how well thought out it is. Great job and I look forward to the ongoing progress on our valuable park system.

In particular I enjoy the seasonal flora in Beckenholdt Park. This was so well done, I would like to recreate the vision on a small scale on my property. Is there someone in the Parks Department that could direct me to their resource on how the planting and management of the grasses and flowers are maintained? I want to develop walking paths with low maintenance native plants, yet keep it from looking like I just need to mow my grass! :-)

This has been so well done at Beckenholdt, I thought someone may have some tips.

Thanks for all you do!

Regards,

Sara Waits  
[swaits@me.com](mailto:swaits@me.com)<mailto:swaits@me.com>  
317-462-7173

**From:** Ray Richardson [mailto:rayrichardson317@sbcglobal.net]  
**Sent:** Wednesday, January 29, 2014 10:42 AM  
**To:** Ellen Kuker  
**Subject:** Master plan tennis courts

Ellen,

Thanks for getting the repaving of the tennis courts into the Master Plan.

Ray

**From:** Carole Blaser [mailto:cmlblaser@att.net]  
**Sent:** Saturday, January 25, 2014 2:40 PM  
**To:** Jeremiah Schroeder  
**Subject:** Re: Parks Master Plan

I agree with a lot of the major concerns and target goals in the Master Plan Draft.

How about renting out equipment to use in the parks? Rent snowshoes, skateboards, x-country skis, in-line skates, tennis equipment, etc. How about creating a ice skating rink in one of the parks for hockey or leisure skating?

hi [message?r=%3Crequest%3E%3Cmail%20action%3D%22... 1/27/2014](#)  
Carole

**From:** "Ellen Kuker" <ekuker@greenfieldin.org>  
**To:** samketch@charter.net  
**Date:** 01/23/2014 03:45:30 EST  
**Subject:** FW: Master Plan Link

Hey Clark,

Jeremiah asked Dave in the City's IT Department about if he could track how many people look at our Master Plan....see his report below. I've yet to receive any responses/comments/feedback, but it looks like there is interest in what we are planning. Wish we could get credit for people clicking on the Plan!!!

Just FYI....

*Ellen Kuker, Superintendent*

**Greenfield Parks & Recreation**

**280 N. Apple Street**

**Greenfield, IN 46140**

**Phone: 317-477-4340**

**Direct Line: 317-325-1453**

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**From:** Jeremiah Schroeder  
**Sent:** Thursday, January 23, 2014 2:14 PM  
**To:** Ellen Kuker  
**Subject:** Master Plan Link

Hello Ellen,

I just talked to Dave at IT and he gave me the following information:

-130 people have click on the front page link for the Master Plan

-49 people have dicked on the link to actually look at it - read it

**From:** Mary Ann Walker [mailto:maryann.walker@sbcglobal.net]  
**Sent:** Sunday, February 02, 2014 3:17 PM  
**To:** Parks  
**Subject:** Greenfield Parks & Recreation Master Plan

Appendix M

I have just finished reviewing the Master Plan and I am disappointed that there is no mention of adult water aerobics. This was addressed at the public meeting and it was a popular program for many years. Feel it should have at least been mentioned in the Plan.

I first participated in the Parks Department water aerobics class the summer of 1994 and continued until our instructor of many years made a decision to no longer teach. I believe that was July of 2009. There were no classes offered in 2010, but we did have a summer class in 2011 & 2012. From 1994 to May of 2009, I also participated in water aerobics classes sponsored by the Parks Department and held at GCHS. We did not have classes at GCHS in 2011. I also understand that the school ask an exorbitant fee to use the new pool, which would not allow the program to be profitable.

While I understand that the possibility of having classes at the high school in the future would be cost prohibitive, it would be great to at least have it in the summer at Riley Pool. Granted you need to find a capable instructor and advertise to promote the program.

Thanks,

Mary Ann Walker

Greenfield, IN

**Greenfield, IN 46140**

**Phone: 317-477-4340**

**Direct Line: 317-325-1453**

**From:** Chris Knox [mailto:cknox112@comcast.net]

**Sent:** Friday, January 31, 2014 2:37 PM

**To:** Parks

**Subject:** Master Plan Draft comments

Ellen,

Thanks for talking with me about the Master Plan draft.

I feel that adult water activities, such as water aerobics should be addressed in the Master Plan.

I would also like to see a partnership between the Parks Dept. and the high school for use of the swimming pool during the school year.

In previous years, water aerobics classes were offered during the summer at the Riley Pool and continued throughout the school year at Greenfield-Central High School.

Thank you,

Chris Knox



Master Plan Comments by  
Rosalie Richardson

Appendix M  
2017

(These comments are based on the Reporter story as I could not get out to read the official versions.)

1. Riley Park Major revisions should wait until it is seen whether a new fairgrounds will be placed east of the city. Some city officials have been interested in the land which might be vacated.
2. Beckenholdt Park I favor acquisition of some or all of the acreage west of the park can be obtained by matching Lilly Endowment nature land purchase.  
If a new dog park is needed, I do not think it would be a good neighbor for wildlife on the above land, nor would it fit the Lilly requirements.
3. Brandywine Park People still ask me if the Greenfield Police Shooting Range is a danger for Brandywine Park. Otherwise, a trail (rough) is a good idea as is a connection to the Penny Trail, but the latter is difficult.
4. Re-Locating Riley Park Ballfields Riley Park ball fields are crowded but not difficult now.

The area near the new Junior High is causing drainage problems, and it will be expensive to deal with them. Also the costs of restrooms, parking, and the ballfields themselves.

If the new fields are to be built along Franklin Road (west side), moderate rains both flood some of the yards of homes across the road, but cause large swampy areas where geese and ducks come.

Ball fields west of the school would need fill as the Tennis Court and school itself have been built up.

Farmers and home owners have complained about more drainage problems since the Junior High was built.

Public discussion on the Junior High project brought suggestions that much of the excess water drain to the tiles west of the proposed school instead of the Potts Ditch drainage area.

Some Potts Ditch problems are being addressed

in a multi-million project beginning at Fourth Street and continuing south and east through downtown Greenfield.

However, areas north and west are not going to benefit from the planned Fourth Street and beyond project. Broadway south of the Kenzie, Ninth Street, Franklin, Paul Avenue, Hamthorne, Fifth, and other locations near Falls Ditch but upstream from Fourth Street have had considerable damage since the Junior High construction.

Therefore, if the Parks Department continues to want ball fields on the B-C junior <sup>or</sup> land, drainage should be the first area of study.

5. Thornwood Preserve needs a sign and boundary markers. Some "birders" and hikers would like to use it but don't want to trespass.

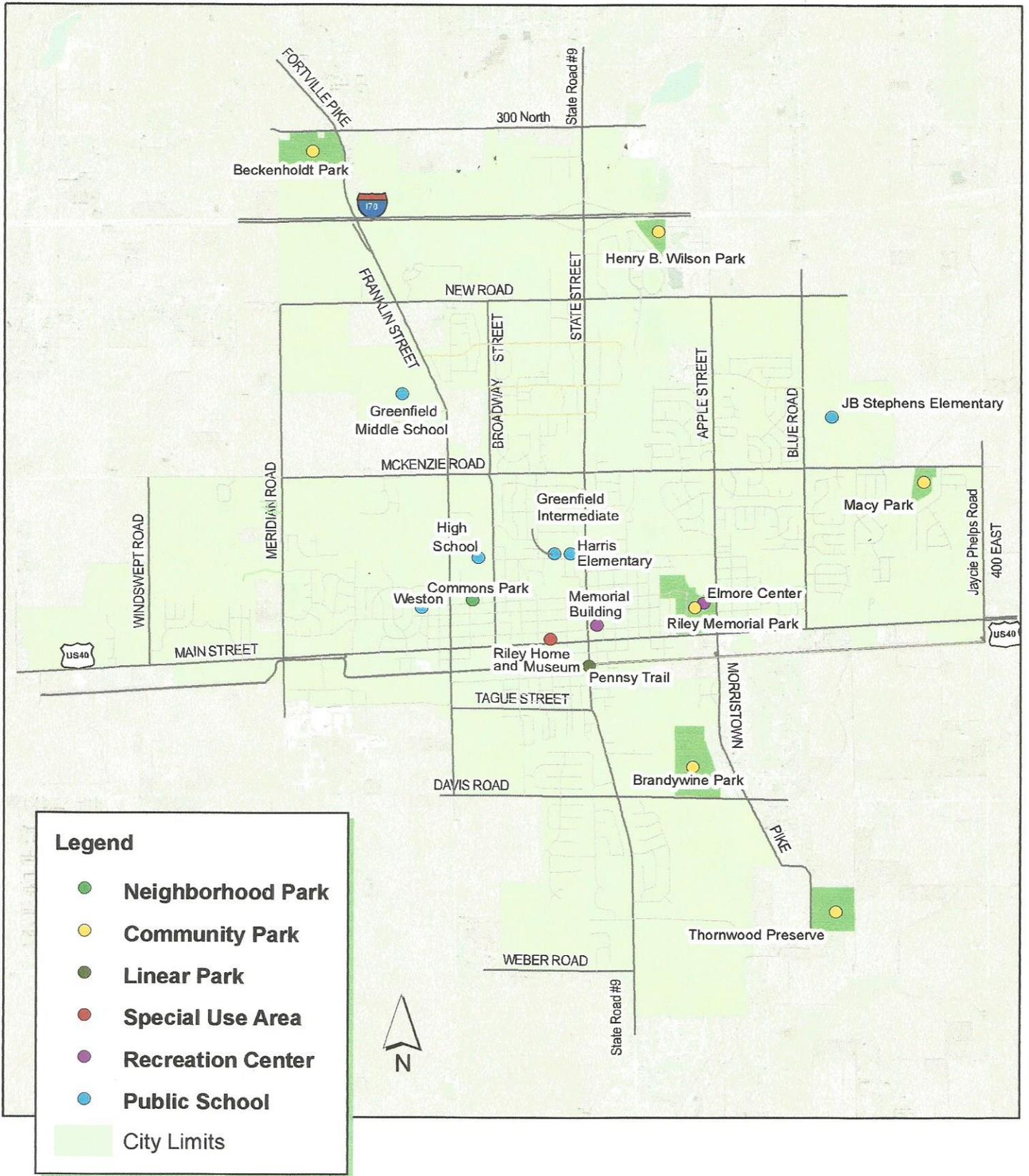
6. Moxey Park needs a sign as was pointed out. I think it should have a playground, but perhaps a sandlot type of ball field, and a basketball goal.

7. Nelson Greenway is a travel route for animals following the Brandywine. The hawthornes should not be cut down. I don't know if a small playground is there now, but it could be in a "pop-out" away from the thorn trees. I don't think a pavillion is necessary.
8. I would add that an in-house survey of the most troublesome invasive species and locations should be done.

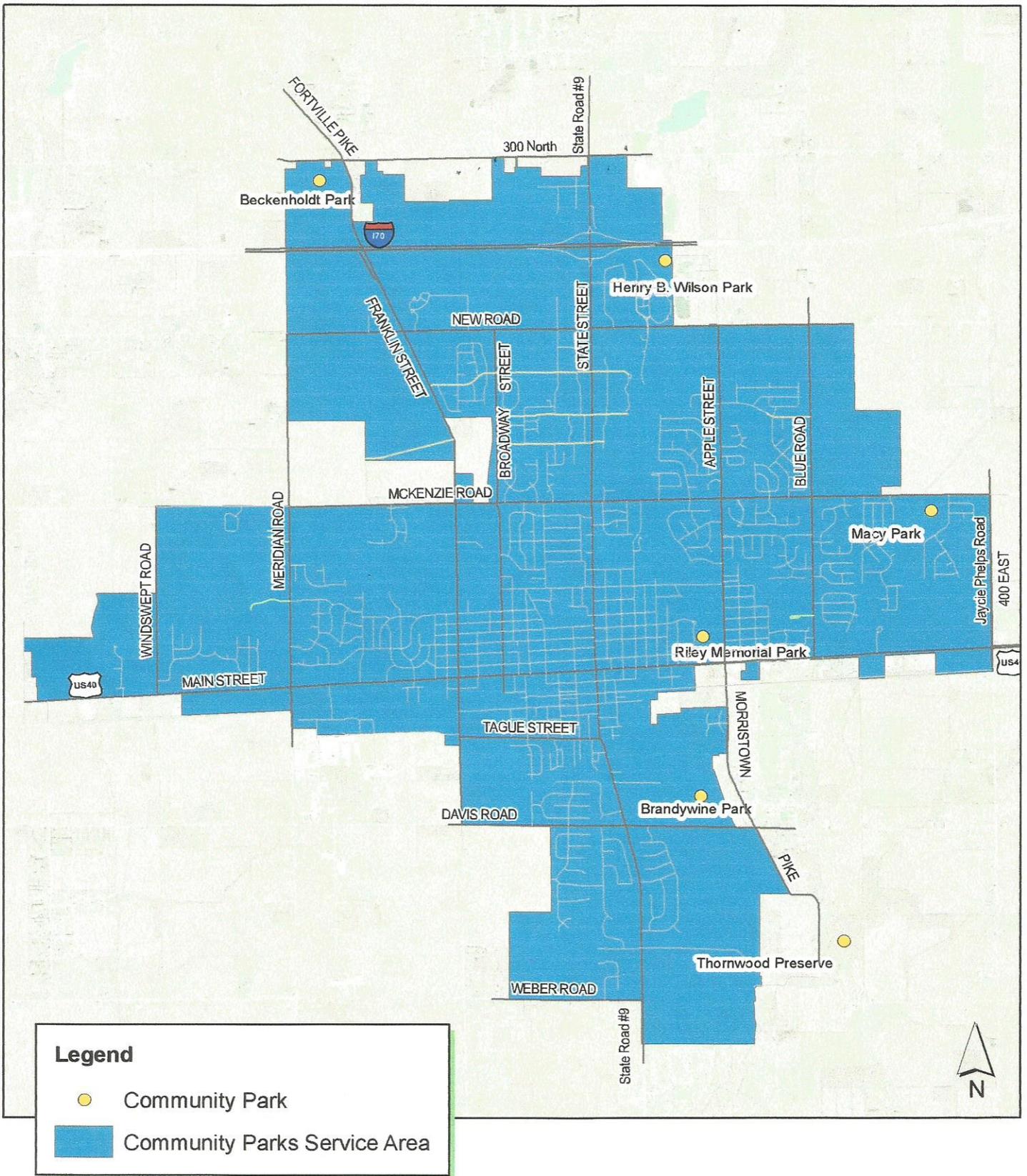
As pollinators are a national emphasis now, plants and shrubs providing flowers for pollinators and beauty could be put in existing parks.

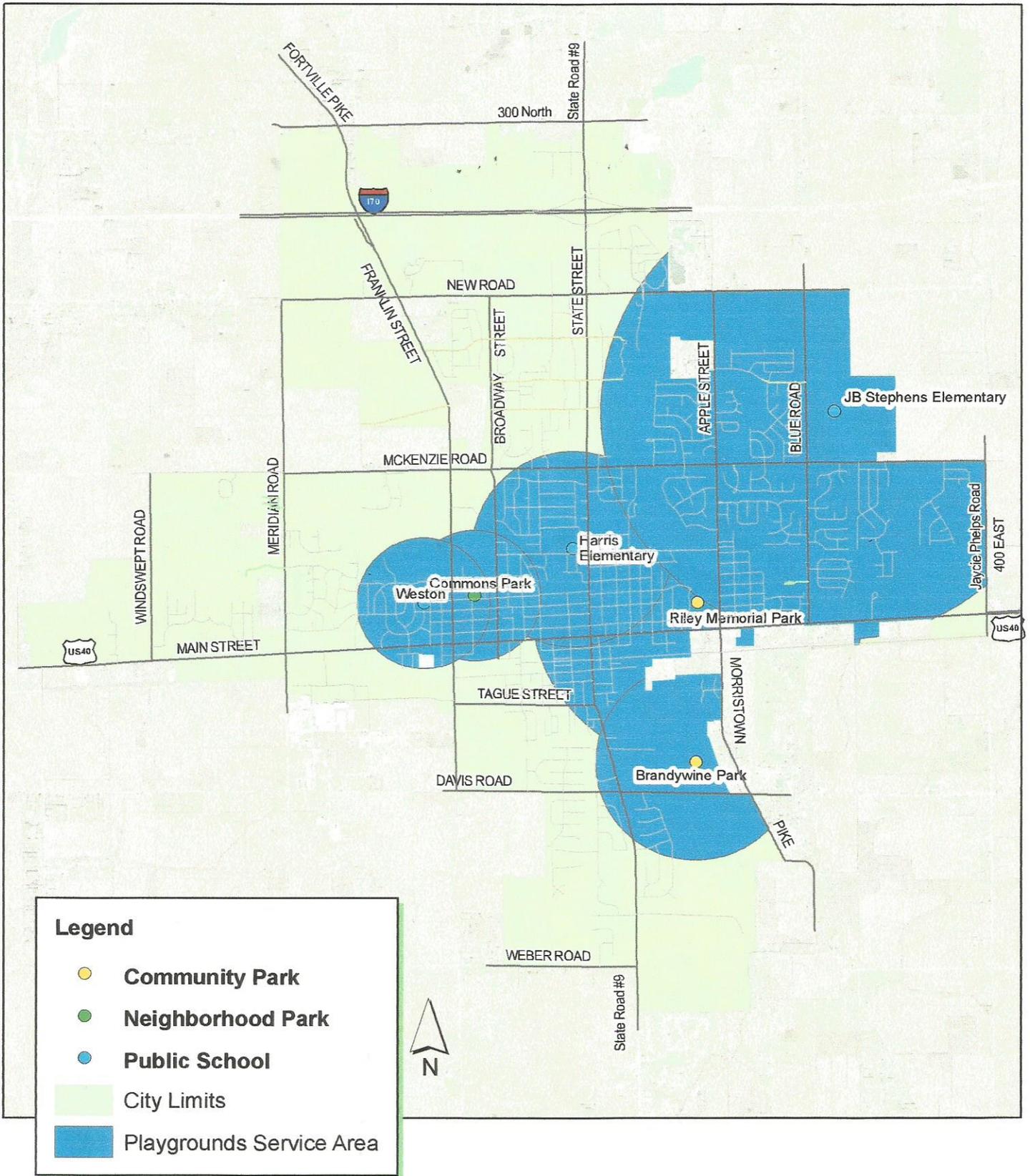
Let us hope that the severe winter does retard the spread of the emerald ash borer.

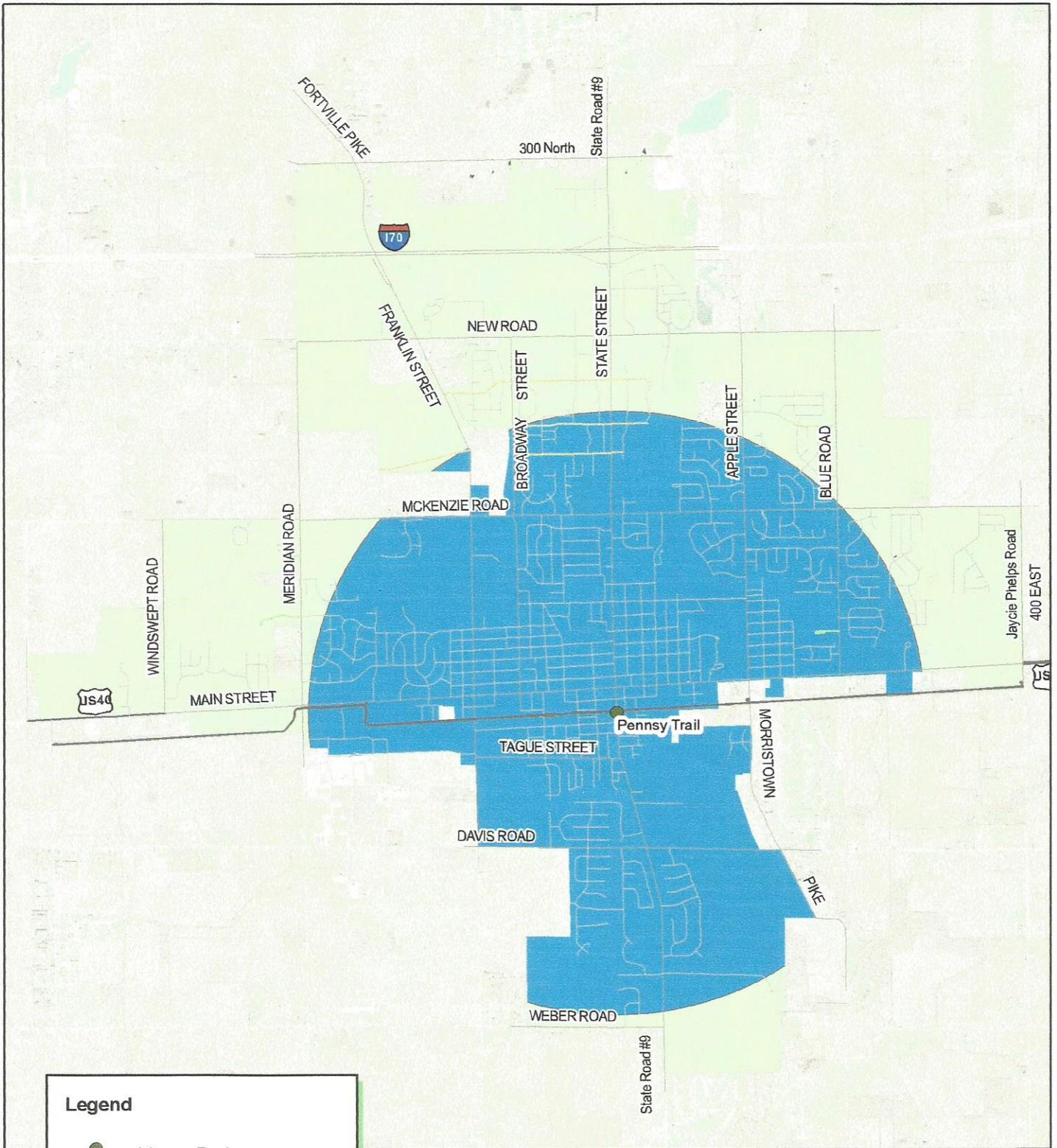
R.K.











**Legend**

- Linear Park
- Greenway Service Area